UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) December 17, 2024

Farmers & Merchants Bancorp, Inc.

(Exact Name of Registrant as Specified in its Charter)

Ohio (State or Other Jurisdiction of Incorporation) 307 North Defiance Street, Archbold, O (Address of Principal Executive Offices)		001-38084 (Commission File Number)	34-1469491 (IRS Employer Identification No.)
		Phio	43502 (Zip Code)
	Registrant's Tel	ephone Number, including Area Code ((419) 446-2501
	(Former I	N/A Name or Former Address, if Changed Since Last	Report)
	Securi	ties registered pursuant to Section 12(b) of the	Act:
	Title of each class	Trading Symbol(s)	Name of Each Exchange
	Common Stock, No Par Value	FMAO	NASDAQ Capital Market
 □ Written co □ Soliciting □ Pre-comm □ Pre-comm □ Indicate by che chapter) or Rul 	isions (see General Instruction A.2. below) immunications pursuant to Rule 425 under material pursuant to Rule 14a-12 under the pencement communications pursuant to Rule encement ence	the Securities Act (17 CFR 230.425) Exchange Act (17 CFR 240.14a-12) le 14d-2(b) under the Exchange Act (17 Cle 13e-4(c) under the Exchange Act (17-Cling growth company as defined in Rule 4	` ''
	growth company, indicate by check mark incial accounting standards provided pursual		extended transition period for complying with any nev

ITEM 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers

Effective December 17, 2024, Eugene N. Burkholder retired from the Board of Directors of Farmers & Merchants Bancorp, Inc. (the "Company") and the Company's wholly-owned bank subsidiary, The Farmers & Merchants State Bank (the "Bank"), in accordance with the mandatory retirement provisions contained in the Company's governing documents. Mr. Burkholder has been a valued member of the Company's Board since March 2012 and has served as chairman of the Enterprise Risk Management Committee.

Effective upon Mr. Burkholder's retirement, the Board has determined to reduce the number of Board members to eleven.

ITEM 8.01 Other Events

On December 17, 2024, the Company issued a press release announcing the retirement of Eugene N. Burkholder from the Board of Directors of the Company and Farmers & Merchants State Bank. A copy of the press release is attached hereto as Exhibit 99 and incorporated by reference herein.

ITEM 9.01 Financial Statements and Exhibits

(d) Exhibits.

Exhibit

Number Exhibit

99 <u>Company Press Release dated December 17, 2024</u>

The Cover Page Interactive Data File (embedded within the Inline XBRL document)

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto authorized.

FARMERS & MERCHANTS BANCORP, INC.

(Registrant)

Dated: December 17, 2024

/s/ Lars B. Eller

Lars B. Eller

President and Chief Executive Officer

/s/ Barbara J. Britenriker

Barbara J. Britenriker

Executive Vice President and Chief Financial Officer

NEWS RELEASE



Post Office Box 216 307 North Defiance Street Archbold, Ohio 43502

Company Contact:

Lars B. Eller President and Chief Executive Officer Farmers & Merchants Bancorp, Inc. (419) 446-2501 leller@fm.bank **Investor and Media Contact:**

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SM Berger & Company, Inc.
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F&M Bank Announces Retirement of Eugene Burkholder from Board of Directors

ARCHBOLD, OHIO, December 17, 2024 – F&M Bank ("F&M"), an Archbold, Ohio-based bank owned by Farmers & Merchants Bancorp, Inc. (Nasdaq: FMAO) announces the retirement of Eugene Burkholder from its Board of Directors, effective December 17, 2024. Mr. Burkholder has served as an independent director on F&M's Board since March 2012, contributing over a decade of dedicated leadership and expertise that has been pivotal to the Bank's growth.

"The Board extends its heartfelt gratitude for Gene's years of service and unwavering commitment to the Bank," said F&M's Chairman Andrew Briggs. "His leadership has been an inspiration, and his legacy will continue to guide the Bank's efforts in serving its customers and communities. We wish him all the best in his next chapter."

Following Mr. Burkholder's retirement, his position on the Board will not be replaced, and the Board will continue with 11 members.

About F&M Bank:

F&M Bank is a local independent community bank that has been serving its communities since 1897. F&M Bank provides commercial banking, retail banking and other financial services. Our locations are in Butler, Champaign, Fulton, Defiance, Hancock, Henry, Lucas, Shelby, Williams, and Wood counties in Ohio. In Northeast Indiana, we have offices located in Adams, Allen, DeKalb, Jay, Steuben and Wells counties. The Michigan footprint includes Oakland County, and we have Loan Production Offices in West Bloomfield, Michigan; Muncie, Indiana; and Perrysburg and Bryan, Ohio.

Safe harbor statement

Private Securities Litigation Reform Act of 1995. Statements by F&M, including management's expectations and comments, may not be based on historical facts and are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21B of the Securities Exchange Act of 1934, as amended. Actual results could vary materially depending on risks and uncertainties inherent in general and local banking conditions, competitive factors specific to markets in which F&M and its subsidiaries operate, future interest rate levels, legislative and regulatory decisions, capital market conditions, or the effects of the COVID-19 pandemic, and its impacts on our credit quality and business operations, as well as its impact on general economic and financial market conditions. F&M assumes no responsibility to

pdate this information. I 0-K and quarterly report vebsite www.fm.bank.	For more details, pleases on Form 10-Q. Suc	se refer to F&M's S h filings can be vio	SEC filing, including ewed at the SEC's w	its most recent Annuvebsite, www.sec.gov	al Report on Form or through F&M's