[X] Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the fiscal year ended December 31, 2003 or
[ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from to

## Commission File Number 0-14492

## FARMERS \& MERCHANTS BANCORP, INC.

OHIO
(State or other jurisdiction of incorporation or organization)

307-11 North Defiance Street Archbold, Ohio

34-1469491
(IRS Employer Identification No.)

Address of principal
Executive offices)
Registrant's telephone number, including area code (419)446-2501

Securities registered pursuant to Section 12(b) of the Act:

```
Title of each class
``` None
\(\qquad\)

Securities registered pursuant to Section 12(g) of the Act:
Common shares without par value

\section*{(Title of class)}

\section*{(Title of class)}

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or Section 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form \(10-\mathrm{K}\) or any amendment to this Form 10-K. \{ \}

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12(b) - 2 of the Act). Yes [X] No [ ]

At June 30, 2003, the aggregate market value of the voting stock held by nonaffiliates of the registrant, based on a share price of \(\$ 105.00\) per share (based upon last known transaction) was \$129,490,725.00.

As of February 27, 2004, the Registrant had 1,300,000 shares of common stock outstanding.
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Statements contained in this portion of the Company's annual report may be forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of such words as "intend," "believe," "expect," "anticipate," "should," "planned," "estimated," and "potential." Such forward-looking statements are based on current expectations, but may differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, factors discussed in documents filed by the Company with the Securities and Exchange Commission from time to time. Other factors which could have a material adverse effect on the operations of the company and its subsidiaries which include, but are not limited to, changes in interest rates, general economic conditions, legislative and regulatory changes, monetary and fiscal policies of the U.S. Government, including policies of the U.S. Treasury and the Federal Reserve Board, the quality and composition of the loan or investment portfolios, demand for loan products, deposit flows, competition, demand for financial services in the Bank's market area, changes in relevant accounting principles and guidelines and other factors over which management has no control. The forward-looking statements are made as of the date of this report, and the Company assumes no obligation to update the forward-looking statements or to update the reasons why actual results could differ from those projected in the forward-looking statements.

\section*{PART 1.}

ITEM 1. BUSINESS:
GENERAL

Farmers \& Merchants Bancorp, Inc. (Company) is a bank holding company under the laws of Ohio and was incorporated in 1985. Our primary subsidiary, The Farmers \& Merchants State Bank (Bank) is a community bank in Northwest Ohio, as it has been since 1897. Our only other subsidiary, Farmers \& Merchants Life Insurance company, a reinsurance company for life, accident and health insurance for the Bank's consumer credits, was formed in 1992. We report our financial condition and net income on a consolidated basis and we report only one segment.

Our executive offices are located at 307-11 North Defiance Street, Archbold, Ohio 43502, and our telephone number is (419) 446-2501.

\section*{NATURE OF ACTIVITIES}

The Farmers \& Merchants State Bank engages in general commercial banking and savings business. Our activities include commercial and residential mortgage, consumer, and credit card lending activities. Because our Bank's branches are located in Northwest Ohio, a substantial amount of our loan portfolio is comprised of loans made to customers in the farming industry for such things as farm land, farm equipment, livestock and general operation loans for seed, fertilizer, feed, etc. Other types of lending activities include loans for home improvements, student loans, and loans for such items as autos, trucks, recreational vehicles, mobile homes, motorcycles, etc. We have previously engaged in direct finance leasing and have invested in leveraged type leases, although the activity in this area has substantially decreased in recent years.

We also provide checking account services, as well as, savings and other time deposit services such as certificates of deposits. In addition, ATM's (automated teller machines) (Money Access Corporation) are also provided in our offices in Archbold, Wauseon, Stryker, West Unity, Bryan, Delta and Napoleon, Montpelier, Swanton, and Defiance. Two ATM's are also located at Sauder Woodworking Co., Inc., a major employer in Archbold. Additional locations are at Northwest State Community College, Archbold; Williams County Hospital, Bryan; Fairlawn Haven Wyse Commons, Archbold; Repp Oil, Fayette; Delta Eagles, Bryan; and Sauder Village Barn Restaurant, Archbold.

Farmers \& Merchants Life Insurance Company was established to provide services to our customers through the issuance of life and disability insurance policies Our Bank's lending officers are the selling agents of the policies to customers. The activities of Farmers \& Merchants Life Insurance Co. are not significant to the consolidated company.

F\&M Investments, the brokerage department of the Bank, opened for business in April, 1999. Securities are offered through Raymond James Financial Services, Inc.

The Company is a bank holding company within the meaning of the Bank Holding Company Act of 1956. Our subsidiary bank is in turn regulated and examined by the Ohio Division of Financial Institutions, the Federal Deposit Insurance Corporation and the Federal Reserve System. The activities of our bank subsidiary are also subject to other federal and state laws and regulations, including usury and consumer credit laws, state laws relating to fiduciaries, the Federal Truth-in-Lending Act and Regulation \(Z\) as promulgated thereunder by the Board of Governors, the Truth in Savings Act, the Bank Bribery Act, the Competitive Equality Banking Act of 1987, the Expedited Funds Availability Act, the Community Reinvestment Act, the FDICIA (Federal Deposit Insurance Corporation Insurance Act), FIRREA (Federal Institutions Reform, Recovery, and Enforcement Act of 1989), the Bank Merger Act, and the Graham-Leach-Bliley Act regarding financial modernization among others.

The commercial banking business in the geographical area in which the Bank operates is highly competitive. In our banking activities, we compete directly with other commercial banks and savings and loan institutions in each of our operating localities. In a number of our locations, we compete against entities which are much larger than us. The primary factors in competing for loans and deposits are the rates charged as well as location and quality of the services provided.

At December 31, 2003, we had 229 full time equivalent employees. The employees are not represented by a collective bargaining unit. We provide our employees with a comprehensive benefit program, some of which are contributory. We consider our employee relations to be excellent.

Available Information:
The Company maintains an Internet web-site at the following internet address: http://www.fm-bank.com. The Company files reports with the Securities and Exchange Commission (SEC). Copies of all filings made with the SEC may be read and copied at the SEC's Public Reference Room, 450 Fifth Street, Washington, DC, 20549. You may obtain information about the SEC's Public Reference Room by calling (800/SEC-0330). Because the Company makes its filing with the SEC electronically, you may access such reports at the SEC's website, www.sec.gov. The Company makes available, free of charge through its internet address, copies of its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form \(8-\mathrm{K}\), and any amendments to these reports as soon as reasonable practicable after such materials have been filed with or furnished to the SEC. Copies of these documents may also be obtained, either in electronic or paper form, by contacting Barabra J. Britenriker, Chief Financial Officer of the Company at (419) 446-2501

ITEM 2. PROPERTIES
Our principal office is located in Archbold, Ohio.
The Bank operates from the facilities at 307-11 North Defiance Street. In addition, the Bank owns the property from 200 to 208 Ditto Street, Archbold, Ohio, which it uses for Bank parking and a community mini-park area. The Bank owns real estate at two locations, 207 Ditto Street and 209 Ditto Street in Archbold, Ohio upon which the bank built a commercial building to be used for storage, and a parking lot for company vehicles and employee parking. The Bank also owns real estate across from the main facilities to provide for parking.

The Bank completed construction in February 2003 of an operations center at 622 Clydes Way in Archbold, Ohio to accommodate our growth.

The Bank owns all of its branch locations. Current locations of retail banking services are:

Branch
Archbold, Ohio
Wauseon, Ohio

Stryker, Ohio
West Unity, Ohio
Bryan, Ohio

Delta, Ohio
Montpelier, Ohio

Location
1313 South Defiance Street
1130 North Shoop Avenue 119 North Fulton Street

300 South Defiance Street
200 West Jackson Street

924 W. High Street 1000 South Main Street

101 Main Street
225 West Main Street 1150 East Main Street

The Bank owns all of its branch locations. Current locations of retail banking services are(Continued)

Branch
Napoleon, Ohio
Swanton, Ohio
Defiance, Ohio

The majority of the above locations have drive-up service facilities.
ITEM 3. LEGAL PROCEEDINGS
There are no material pending legal proceedings, other than ordinary routine proceedings incidental to the business of the Bank or the Company, to which we are a party or of which any of our properties are the subject.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
No items were submitted during the fourth quarter of the year covered by this report to a vote of the security holders through solicitation of proxies or otherwise.

PART II.
ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED

\section*{STOCKHOLDER MATTERS}

Our common stock is not quoted on the National Association of Securities Dealers Automated Quotations System (NASDAQ) or any other market or exchange.

Our common stock is traded in the principal market area of Fulton, Williams, and Henry Counties, Ohio. We have no broker that sets a price for our stock; therefore, the only source as to the high and low sale price is from private sales of which we have been made aware. The high and low sale prices known to our management are as follows:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline & & \multicolumn{2}{|l|}{1st Quarter} & \multicolumn{2}{|l|}{2nd Quarter} & \multicolumn{2}{|l|}{3rd Quarter} & \multicolumn{2}{|l|}{4th Quarter} \\
\hline \multirow[t]{2}{*}{2003} & High & \$ & 112.00 & \$ & 113.00 & \$ & 126.00 & \$ & 115.00 \\
\hline & Low & \$ & 95.00 & \$ & 95.00 & \$ & 95.00 & \$ & 100.00 \\
\hline \multirow[t]{2}{*}{2002} & High & \$ & 110.00 & \$ & 115.00 & \$ & 112.00 & \$ & 115.00 \\
\hline & Low & \$ & 85.00 & \$ & 95.00 & \$ & 95.00 & + & 95.00 \\
\hline
\end{tabular}

The Bank acts as transfer agent for the Company's common stock.
As of February 19, 2004, there were 1906 record holders of our common stock.
We pay dividends quarterly. Per share dividends for the years ended 2003 and 2002 are as follows:


The ability of the Company to pay dividends is limited by the dividend that the Company receives form the Bank. The Bank may pay as dividends to the Company its retained earnings during the current year and its prior two years. Currently, such limitation on the payment of dividends from the Bank to the Company does not materially restrict the Company's ability to pay dividends to its shareholders.

The Company did not repurchase any of its shares during the fourth quarter of 2003.

ITEM 6. SELECTED FINANCIAL DATA

SUMMARY OF SELECTED CONSOLIDATED FINANCIAL DATA
SUMMARY OF CONSOLIDATED STATEMENT OF INCOME - UNAUDITED
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{10}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} & \multicolumn{2}{|r|}{2000} & \multicolumn{2}{|r|}{1999} \\
\hline \multicolumn{11}{|l|}{Summary of Income:} \\
\hline Interest income & \$ & 41,107 & \$ & 43,424 & \$ & 48,945 & \$ & 48,890 & \$ & 43,779 \\
\hline Interest expense & & 14,283 & & 18,979 & & 25,448 & & 25,509 & & 21,150 \\
\hline Net Interest Income & & 26,824 & & 24,445 & & 23,497 & & 23,381 & & 22,629 \\
\hline Provision for loan loss & & 6,903 & & 2,194 & & 2,632 & & 1,496 & & 1,637 \\
\hline \multicolumn{11}{|l|}{Net interest income after} \\
\hline Other Income (expense), net & & \((9,836)\) & & \((11,864)\) & & \((11,217)\) & & \((11,376)\) & & (11,192) \\
\hline \multicolumn{11}{|l|}{Net income before} \\
\hline income taxes & & 10,085 & & 10,387 & & 9,648 & & 10,509 & & 9,800 \\
\hline Income taxes & & 2,459 & & 2,989 & & 2,892 & & 3,118 & & 3,007 \\
\hline Net income & \$ & 7,626 & \$ & 7,398 & \$ & 6,756 & \$ & 7,391 & \$ & 6,793 \\
\hline
\end{tabular}

Per Share of Common Stock:
Earnings per common share outstanding (Based on weighted average number of shares outstanding)
Net income
Dividends
Weighted average number
of shares outstanding
\begin{tabular}{lr} 
\$ & 5.87 \\
\(=========\) \\
\(\$\) & 6.75 \\
===========
\end{tabular}
\begin{tabular}{lrr}
\(\$\) & 5.69 & \(\$\) \\
========= & ========= \\
\(\$\) & 1.65 & \(\$\) \\
========== & ========== \\
\(1,300,000 ~\) & \(1,300,000\) \\
========== & ==========
\end{tabular}


5 5.23
==========
\$ 1.40
==========
of shares outstanding
\begin{tabular}{|c|c|c|c|c|}
\hline 1,300,000 & 1,300, 000 & 1,300, 000 & 1,300, 000 & 1,300, 000 \\
\hline & & & - & \\
\hline
\end{tabular}

SUMMARY OF CONSOLIDATED BALANCE SHEET - UNAUDITED
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{10}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} & \multicolumn{2}{|r|}{2000} & \multicolumn{2}{|r|}{1999} \\
\hline Total assets & \$ & 705,703 & \$ & 726,486 & \$ & 683,626 & \$ & 635,160 & \$ & 598,529 \\
\hline Loans & & 480,339 & & 497,515 & & 468,243 & & 480,645 & & 456,617 \\
\hline Total Deposits & & 575,066 & & 576,373 & & 566,157 & & 516,463 & & 503,166 \\
\hline Stockholders' equity & & 74,856 & & 77,738 & & 70,350 & & 64,988 & & 57,889 \\
\hline \multicolumn{11}{|l|}{Key Ratios} \\
\hline Return on average equity & & 9.87\% & & 9.93\% & & 9.73\% & & 12.02\% & & 11.95\% \\
\hline Return on average assets & & 1.06\% & & 1.06\% & & 1.02\% & & 1.19\% & & 1.16\% \\
\hline Loan to deposits & & 83.53\% & & 86.32\% & & 82.71\% & & 93.00\% & & 92.13\% \\
\hline Capital to assets & & 10.61\% & & 10.70\% & & 10.29\% & & 10.23\% & & 9.67\% \\
\hline Dividend payout & & 115.07\% & & 28.99\% & & 30.79\% & & 26.38\% & & 26.79\% \\
\hline
\end{tabular}

\section*{RESULTS OF OPERATIONS}

While the economic situation in the United States has been generally flat at best during 2003, Farmers \& Merchants Bancorp, Inc. has experienced yet another year of solid growth in terms of net income. Net interest income, interest income less interest expense, increased by approximately \(\$ 2.4\) million over 2002. The increase was led by the sharp drop in interest expense due to the continued low interest rate environment of 2003. A significant portion of the deposit portfolio, along with the borrowings of the Bank, priced lower totaling a decrease of \(\$ 4.7\) million in interest expense between 2003 and 2002. Interest income also decreased, just not as drastically. Interest income was \$41.1 million and \(\$ 43.4\) million for 2003 and 2002, respectively. As a result, net interest income increased from \(\$ 24.5\) million for 2002 to \(\$ 26.8\) million for 2003.

The low interest rate environment of 2003 created revenue opportunities for the Bank. Mortgage activity was steady and noninterest income was generated through the selling of mortgages to the secondary market and the recognition of mortgage servicing rights on those mortgages. Net gain on sales of loans was \(\$ 3.3\) million compared to \(\$ 1.6\) million for 2003 and 2002, respectively. The Bank also sold securities to capture unrealized gains on the portfolio by converting them to realized. An additional \$452 thousand over 2002 was added to noninterest income in gain on sale of available-for-sale securities.

Operations during 2003 were negatively impacted by the increased volume and amount of charge-offs. Provision for loan loss as an expense increased from \$2.2 million in 2002 to \(\$ 6.9\) million in 2003. Commercial loans represented the majority of the charge-offs. The slow down of the economy in the last two years impacted local manufacturing and precipitated the need to write down a few large commercial loans.

Overall, the Company had an increase in net income compared to the previous year of \(\$ 228\) thousand. Total assets declined by \(\$ 20.8\) million. The decrease in assets was due to a slower credit market as business and consumers were concerned with he direction and stability of the economy. The Bank also sold more loans in the secondary market along with the increased charge-off activity mentioned above. The Company looks forward to an improvement in the economy and the resulting increased credit activity for 2004.

\section*{NET INTEREST INCOME}

The following table presents net interest income, interest spread and net interest margin for the three years 2001 through 2003, comparing average outstanding balances of earning assets and interest bearing liabilities with the associated interest income and expense. The table also shows their corresponding average rates of interest earned and paid. The tax-exempt asset yields have been tax affected to reflect a marginal corporate tax rate of \(34 \%\). Average outstanding loan balances include nonperforming loans and mortgage loans held for sale. Average outstanding security balances are computed based on carrying values including unrealized gains and losses on available-for-sale securities.

As the charts indicate, the Company experienced increased growth on an average basis for year 2003 compared to 2002. The largest increases in average balances compared to 2002 were in loans and tax-exempt securities. The net interest margin and spread both improved led by the decreased cost of funds or interest expense yield. The interest income yield also decreased but not as much as the interest expense. The net interest margin and spread in 2003 are the highest of the three years shown. The Bank's customers transferred money to shorter term certificate of deposits and increased holdings of money in the more liquid saving instruments, evidenced by the increased balances in the average savings and lower time deposit balances.

NON-INTEREST EARNING ASSETS:
Cash and cash equivalents
Other assets
TOTAL ASSETS
ASSETS
INTEREST EARNING ASSETS:
Loans (1)
Taxable investment securities
Tax-exempt investment securities
Interest bearing deposits
Federal funds sold
TOTAL INTEREST EARNING ASSETS

LIABILITIES AND SHAREHOLDERS' EQUITY
INTEREST BEARING LIABILITIES:
Savings deposits
Other time deposits
Other borrowed money
Federal funds purchased and securities sold under agreement to repurchase

TOTAL INTEREST BEARING LIABILITIES
NON-INTEREST BEARING LIABILITIES:
Non-interest bearing demand deposits
Other
TOTAL LIABILITIES
SHAREHOLDERS' EQUITY
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

Interest/Dividend income/yield
Interest Expense / yield
Net Interest Spread
Net Interest Margin
( In Thousands)


3.47\%
. \(77 \%\)
2.44\%
\(===\)
\(6.18 \%\)
\(2.44 \%\)
.---
\(3.74 \%\)
\(====\)
\(3.95 \%\)
\(====\)

Interest/Dividend income/yield Interest Expense / yield

Net Interest Spread
Net Interest Margin

ASSETS
INTEREST EARNING ASSETS:
Loans (1)
Taxable investment securities
Tax-exempt investment securities
Interest bearing deposits
Federal funds sold
TOTAL INTEREST EARNING ASSETS

NON-INTEREST EARNING ASSETS:
Cash and cash equivalents
Other assets
TOTAL ASSETS

LIABILITIES AND SHAREHOLDERS' EQUITY INTEREST BEARING LIABILITIES:

Savings deposits
Other time deposits
Other borrowed money
Federal funds purchased and securities sold under agreement to repurchase

TOTAL INTEREST BEARING LIABILITIES

NON-INTEREST BEARING LIABILITIES:
Non-interest bearing demand deposits Other

TOTAL LIABILITIES

SHAREHOLDERS' EQUITY

TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY
( In Thousands)
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|c|}{2002} \\
\hline & ---- & \\
\hline \multicolumn{3}{|c|}{( In Thousands)} \\
\hline Average & Interest/ & \\
\hline Balance & Dividends & Yield/Rate \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline \$ & 476,981 & \$ & 35,309 & 7.40\% \\
\hline & 134,990 & & 6,410 & 4.75\% \\
\hline & 39,812 & & 1,622 & 4.07\% \\
\hline & 823 & & 25 & 3. \(04 \%\) \\
\hline & 3,522 & & 58 & 1.65\% \\
\hline & 656, 128 & \$ & 43, 424 & 6.62\% \\
\hline
\end{tabular}

15, 873
23, 135
\$ 695, 136
===========
\$
\begin{tabular}{|c|c|}
\hline \$ & 197, 819 \\
\hline & 333, 247 \\
\hline & 17,773 \\
\hline & 23,609 \\
\hline & 572,448 \\
\hline & 40,485 \\
\hline & 7,708 \\
\hline & 620,641 \\
\hline & 74,495 \\
\hline
\end{tabular}
\$ 695,136
===========
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{6}{|l|}{ASSETS} \\
\hline \multicolumn{6}{|l|}{INTEREST EARNING ASSETS:} \\
\hline Loans (1) & \$ & 472,181 & \$ & 40,728 & 8.63\% \\
\hline Taxable investment securities & & 106,774 & & 6,203 & 5.81\% \\
\hline Tax-exempt investment securities & & 29,565 & & 1,310 & 4.43\% \\
\hline Interest bearing deposits & & 120 & & 231 & 192.50\% \\
\hline Federal funds sold & & 11,342 & & 473 & 4.17\% \\
\hline TOTAL INTEREST EARNING ASSETS & & 619,982 & \$ & 48,945 & 7.89\% \\
\hline \multicolumn{6}{|l|}{NON-INTEREST EARNING ASSETS:} \\
\hline \multirow[t]{2}{*}{Cash and cash equivalents
Other assets} & & 22,847 & & & \\
\hline & & 20,640 & & & \\
\hline TOTAL ASSETS & \$ & 663,469 & & & \\
\hline \multicolumn{6}{|l|}{LIABILITIES AND SHAREHOLDERS' EQUITY} \\
\hline \multicolumn{6}{|l|}{INTEREST BEARING LIABILITIES:} \\
\hline Savings deposits & \$ & 179,610 & \$ & 4,898 & 2.73\% \\
\hline Other time deposits & & 320,341 & & 18,049 & 5.63\% \\
\hline Other borrowed money & & 20,822 & & 2,085 & 10.01\% \\
\hline \multicolumn{6}{|l|}{Federal funds purchased and securities} \\
\hline sold under agreement to repurchase & & 25,656 & & 416 & 1.62\% \\
\hline TOTAL INTEREST BEARING LIABILITIES & & 546,429 & \$ & 25,448 & 4.66\% \\
\hline \multicolumn{6}{|l|}{NON-INTEREST BEARING LIABILITIES:} \\
\hline Non-interest bearing demand deposits & & 42,170 & & & \\
\hline Other & & 5,440 & & & \\
\hline TOTAL LIABILITIES & & 594,039 & & & \\
\hline SHAREHOLDERS' EQUITY & & 69,430 & & & \\
\hline \multicolumn{6}{|l|}{TOTAL LIABILITIES AND} \\
\hline SHAREHOLDERS' EQUITY & \$ & 663,469 & & & \\
\hline \multicolumn{3}{|l|}{Interest/Dividend income/yield} & \$ & 48,945 & 7.89\% \\
\hline \multicolumn{3}{|l|}{Interest Expense / yield} & & 25,448 & 4.66\% \\
\hline \multicolumn{3}{|l|}{Net Interest Spread} & \$ & 23,497 & 3.23\% \\
\hline Net Interest Margin & & & & & 3.79\% \\
\hline
\end{tabular}
( In Thousands)
\begin{tabular}{cc} 
& \((\) In Thousands) \\
Average & Interest/ \\
Balance & Dividends \(\quad\) Yield/Rate
\end{tabular}
(1) For purposes of these computations, non-accruing loans are included in the daily average outstanding loan amounts.

The primary source of the Company's traditional banking revenue is net interest income. Net interest income is the difference between interest income on interest earning assets, such as loans and securities, and interest expense on liabilities used to fund those assets, such as interest bearing deposits and other borrowings. Net interest income is affected by changes in both interest rates and the amount and composition of earnings assets and liabilities. The change in net interest income is most often measured as a result of two statistics - interest spread and net interest margin. The difference between the yields on earning assets and the rates paid for interest bearing liabilities supporting those funds represents the interest spread. Because non-interest bearing sources of funds such as demand deposits and stockholders' equity also support earning assets, the net interest margin exceeds the interest spread.

The following tables show changes in interest income, interest expense and net interest resulting from changes in volume and rate variances for major categories of earnings assets and interest bearing liabilities.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{6}{|c|}{\begin{tabular}{l}
2003 vs 2002 \\
(In Thousands)
\end{tabular}} \\
\hline & \multicolumn{2}{|r|}{Net Change} & \multicolumn{4}{|r|}{Due to Change in Volume Rate} \\
\hline \multicolumn{7}{|l|}{INTEREST EARNED ON:} \\
\hline Loans & \$ & \((1,076)\) & \$ & 1,742 & \$ & \((2,818)\) \\
\hline Taxable investment securities & & \((1,305)\) & & (328) & & (977) \\
\hline Tax-exempt investment securities & & 88 & & 210 & & (122) \\
\hline Interest bearing deposits & & 1 & & 48 & & (47) \\
\hline Federal funds sold & & (25) & & (6) & & (19) \\
\hline TOTAL INTEREST EARNING ASSETS & \$ & \((2,317)\) & \$ & 1,667 & \$ & \((3,984)\) \\
\hline \multicolumn{7}{|l|}{INTEREST PAID ON:} \\
\hline Savings deposits & \$ & (211) & \$ & 97 & \$ & (308) \\
\hline Other time deposits & & \((4,533)\) & & (299) & & \((4,234)\) \\
\hline Other borrowed money & & 87 & & 575 & & (488) \\
\hline Federal funds purchased and securities sold under agreement to repurchase & & (39) & & (41) & & 2 \\
\hline TOTAL INTEREST BEARING LIABILITIES & \$ & \((4,696)\) & \$ & 332 & \$ & \((5,028)\) \\
\hline
\end{tabular}
\begin{tabular}{cc} 
Net & Due to Change in \\
Change & Volume
\end{tabular}
INTEREST EARNED ON:
Loans
Taxable investment securities
Tax-exempt investment securities
Interest bearing deposits
Federal funds sold
\begin{tabular}{|c|c|c|c|c|c|}
\hline \$ & \((5,419)\) & \$ & 355 & \$ & \((5,774)\) \\
\hline & 207 & & 1,340 & & \((1,133)\) \\
\hline & 312 & & 417 & & (105) \\
\hline & (206) & & 21 & & (227) \\
\hline & (415) & & (129) & & (286) \\
\hline \$ & \((5,521)\) & \$ & 2,004 & \$ & \((7,525)\) \\
\hline \$ & \((3,193)\) & \$ & 157 & \$ & \((3,350)\) \\
\hline & \((2,180)\) & & 615 & & \((2,795)\) \\
\hline & \((1,095)\) & & (170) & & (925) \\
\hline & (1) & & (36) & & 35 \\
\hline \$ & \((6,469)\) & \$ & 566 & \$ & \((7,035)\) \\
\hline
\end{tabular}
INTEREST PAID ON:
Savings deposits
Other time deposits
Other borrowed money
Federal funds purchased and
securities sold under agreement to
repurchase
TOTAL INTEREST BEARING LIABILITIES

Interest income on loans decreased \(\$ 1.1\) million for 2003 and \(\$ 5.4\) million for 2002. The decrease for 2003 and 2002 was primarily due to a drop in interest rates. This drop was offset by the significant decrease in interest expense due to change in rates on other time deposits of \(\$ 4.2\) million for 2003 and \(\$ 2.8\) million for 2002. The interest rate on the matured certificates of 2003 was often \(3 \%-4 \%\) higher than what the money was able to be reinvested at due to the lower interest rate environment of the last three years along with the customer's propensity to invest for shorter time periods.

\section*{ALLOWANCE FOR LOAN LOSSES}

The Company increased the allowance for loan loss for 2003 . The allowance stands at \(\$ 7.3\) million for 2003 compared to \(\$ 6.4 \mathrm{million}\) for 2002 . The Bank has worked hard to improve loan quality while making credit available to all of those who are in need and deemed an acceptable credit risk. The allowance for loan losses, an estimate of loans currently in the loan portfolio that might become uncollectible was established at 1.3 percent of the total loan portfolio for 2002 compared to 1.5 percent of the loan portfolio at December 31, 2003. This increase was due to the continued concern of the slow pickup of the economy and its effect on our customers going forward. Charge-off activity of \(\$ 7.3\) million was extremely high for 2003 compared to \(\$ 4.2\) and \(\$ 3.1\) million for 2002 and 2001, respectively. The allowance for loan loss activity resulted in expense of \(\$ 6.9\), \(\$ 2.2\) and \(\$ 2.6\) million for 2003, 2002 and 2001, respectively. As stated previously, a portion was to increase the allowance while the vast majority was attributed to replenishing the allowance due to the charge-off activity of the commercial loan portfolio. The number of commercial credits that were charged-off was limited but the amounts were considerable. One large credit has impacted all three years of activity and the Company is no longer carrying a balance on that credit. The Company does not expect to see the same level of significant charge-offs in future years.

NON-INTEREST INCOME
Non-interest income of \(\$ 8.0\) million is an increase of \(\$ 2.1\) million over 2002. Non-interest income for 2002 of \(\$ 5.8\) million is just slightly less than that for 2001 of \(\$ 5.9\) million. Both 2003 and 2001 experienced a dramatic rise due to an increase in fixed rate mortgage loan activity as a result of the favorable interest rates for such loans. These types of loans are sold to investors while the Bank retains the mortgage servicing rights on these loans. As a result,
mortgage servicing rights income was \(\$ 1.7\) million for 2001 and \(\$ 1.1\) million for 2003. Mortgage rates increased slightly in 2002 and the level of mortgage activity slowed. With the return of more favorable interest rates during 2003, the mortgage activity was again brisk. Along with the mortgage servicing rights income, gains on the sale of those loans increased in 2003. The recognition of both income sources due to the mortgage activity was at a high of \(\$ 3.3\) million in 2003 compared to \(\$ 1.6\) and \(\$ 2.1\) million for 2002 and 2001, respectively.

\section*{NON-INTEREST EXPENSE}

Non-interest expense has increased only slightly during the last three years, growing from \(\$ 17.2\) million in 2001 to \(\$ 17.8\) million in 2003. The Company continues to maintain low cost levels while striving to grow the business.

FEDERAL INCOME TAXES
Effective tax rates were 24.38\%, 28.78\%, and 29.98\% for 2003, 2002 and 2001, respectively. The Company has increased its tax-exempt holdings each year and also added bank owned life insurance in the last quarter of 2002.

\section*{FINANCIAL CONDITION}

Average earning assets have again demonstrated consistent growth over the last three years. Average earnings assets for 2003 were \(\$ 679\) million compared to \(\$ 656\) million for 2002 and \(\$ 620\) million for 2001. This growth in average earnings assets represent a 3.5 percent and 5.8 percent increase for 2003 and 2002, respectively. Increases in 2003 are attributed to loans and tax-exempt securities. Average interest bearing liabilities have also shown steady increases, rising \$13 million in 2003 and \$26 million in 2002.

\section*{SECURITIES}

Security balances at December 31 are summarized below:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{6}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} \\
\hline U.S. Treasury and Government Agencies & \$ & 103,470 & \$ & 104,618 & \$ & 92,622 \\
\hline Mortgage-backed securities & & 14,178 & & 16,618 & & 21,409 \\
\hline State and local governments & & 51,016 & & 55,860 & & 50,819 \\
\hline Corporate debt securities & & 1,981 & & 1,650 & & 7,091 \\
\hline Commercial paper & & - & & - & & 974 \\
\hline Equity securities & & 47 & & 47 & & 47 \\
\hline & & 170,692 & \$ & 178,793 & & 172,962 \\
\hline
\end{tabular}

The following table sets forth (dollars in thousands) the maturities of investment securities at December 31, 2003 and the weighted average yields of such securities calculated on the basis of cost and effective yields weighted for the scheduled maturity of each security. Tax-equivalent adjustments, using a thirty-four percent rate have been made in yields on obligations of state and political subdivisions. Stocks of domestic corporations have not been included.

Maturities
U.S. Treasury
U.S. Government agency

Mortgage-backed securities
State and local governments
Taxable state and local governments Corporate debt securities
\begin{tabular}{|c|c|c|c|c|c|}
\hline & \multicolumn{5}{|c|}{Maturities} \\
\hline \multicolumn{3}{|r|}{Within One Year} & \multicolumn{3}{|l|}{After One Year Within Five Years} \\
\hline & Amount & Yield & & Amount & Yield \\
\hline \multirow[t]{6}{*}{\$} & 2,379 & 3. 08\% & \$ & 4,258 & 2.10\% \\
\hline & 49,453 & 4.11\% & & 47,380 & 3.02\% \\
\hline & 189 & 6.96\% & & 13,989 & 3.97\% \\
\hline & 8,516 & 5.41\% & & 21,934 & 5.65\% \\
\hline & \multirow[t]{2}{*}{3,444} & 5.69\% & & 3,477 & 5.79\% \\
\hline & & & & 1,981 & 2.19\% \\
\hline
\end{tabular}
\(c\)
Maturities
After Five Years
Within Ten Years
Amount Yield \(\quad\) After Ten Years
U.S. Treasury
U.S. Government agency

Mortgage-backed securities
State and local governments
Taxable state and local governments
Corporate debt securities
\begin{tabular}{rrcccc}
\(\$\) & - & - & \(\$\) & - & - \\
& - & - & - & - \\
& - & - & - & - \\
& 12,625 & \(5.47 \%\) & & 425 & \(6.32 \%\) \\
595 & \(6.29 \%\) & - & - \\
& - & - & - & -
\end{tabular}

At December 31, 2003 the Bank did not hold a large block of any one investment security, except for U.S. Treasury and other U.S. Government agencies. The Bank also holds stock in the Federal Home Loan Bank of Cincinnati at a cost of \$3.5 million. This is required in order to obtain Federal Home Loan Bank Loans.

\section*{LOAN PORTFOLIO}

The Bank's various loan portfolios are subject to varying levels of credit risk. Management mitigates these risks through portfolio diversification and through standardization of lending policies and procedures.

The following table shows the Bank's loan portfolio by category of loan:
(In Thousands)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline & 2003 & & 2002 & & 2001 & & 2000 & \multicolumn{2}{|r|}{1999} \\
\hline \$ & 102,101 & \$ & 100,119 & \$ & 96,992 & \$ & 96,990 & \$ & 100,996 \\
\hline & 63, 082 & & 66,136 & & 53,717 & & 51,337 & & 46, 035 \\
\hline & 267,312 & & 278,933 & & 247,545 & & 261,289 & & 237,056 \\
\hline & 47,984 & & 51,156 & & 55,845 & & 69,081 & & 71,662 \\
\hline & 7,944 & & 7,810 & & 7,590 & & 8,647 & & 7,015 \\
\hline \$ & 488,423 & \$ & 504,154 & \$ & 461,689 & \$ & 487,344 & \$ & 462,764 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{8}{|c|}{Maturities (In Thousands)} \\
\hline & \multicolumn{2}{|r|}{Within One Year} & \multicolumn{2}{|l|}{After One Year Within Five Years} & \multicolumn{2}{|l|}{\begin{tabular}{l}
After \\
Five Years
\end{tabular}} & \multicolumn{2}{|r|}{Total} \\
\hline Commercial and industrial & \$ & 31,811 & \$ & 30,329 & \$ & 39,961 & \$ & 102,101 \\
\hline Agricultural & & 43,823 & & 11,310 & & 7,949 & & 63, 082 \\
\hline Real estate mortgage & & 11, 802 & & 19,491 & & 236,019 & & 267,312 \\
\hline Consumer & & 9,498 & & 33,095 & & 5,391 & & 47,984 \\
\hline Industrial Development Bonds & & 1,504 & & 1,657 & & 4,783 & & 7,944 \\
\hline
\end{tabular}

The following table presents the total of loans due after one year which have 1) predetermined interest rates and 2) floating or adjustable interest rates:
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{(In Thousands)} \\
\hline \multicolumn{2}{|r|}{\multirow[t]{2}{*}{Fixed Rate}} & \multicolumn{2}{|r|}{\multirow[t]{2}{*}{Variable Rate}} \\
\hline & & & \\
\hline \multirow[t]{5}{*}{\$} & 40,105 & \$ & 30,185 \\
\hline & 12,314 & & 6,945 \\
\hline & 32,957 & & 222,553 \\
\hline & 38,486 & & \\
\hline & 6,440 & & \\
\hline
\end{tabular}

Commercial and industrial
Agricultural
Real estate
Consumer, Credit Card and overdrafts
Industrial Development Bonds

The following table summarizes the Company's non-accrual and past due loans as of December 31 for each of the last five years:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{10}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} & \multicolumn{2}{|r|}{2000} & \multicolumn{2}{|r|}{1999} \\
\hline Non-accrual loans & \$ & 6,236 & \$ & 5,792 & \$ & 5,353 & \$ & 6,622 & \$ & 6,504 \\
\hline \multicolumn{11}{|l|}{Accruing loans past due} \\
\hline 90 days or more & & 2,042 & & 2,674 & & 5,408 & & 2,577 & & 2,264 \\
\hline Total & \$ & 8,278 & \$ & 8,466 & \$ & 10,761 & \$ & 9,199 & \$ & 8,768 \\
\hline
\end{tabular}

As of December 31, 2003, management, to the best of their knowledge, is not aware of any significant loans, group of loans or segments of the loan portfolio not included above, where there are serious doubts as to the ability of the borrowers to comply with the present loan payment terms.

Although loans may be classified as non-performing, some pay on a regular basis, many continue to pay interest irregularly or at less than original contractual rates. Interest income that would have been recorded under the original terms of these loans was \(\$ 1.5\) million for 2002 and \(\$ 530\) thousand for 2003. Any collections of interest on non-accrual loans are included in interest income when collected. This amounted to \(\$ 346\) for \(2003, \$ 195\) for \(2002, \$ 257\) thousand for 2001.

Loans are placed on non-accrual status in the event that the loan is in past due status for more than 90 days or payment in full of principle and interest is not expected.

The \(\$ 6.2\) million of non-accrual loans as of December 31, 2003 are secured.
At December 31, 2003 the Bank has \(\$ 21\) million of loans which it considers to be potential problem loans in that the borrowers are experiencing financial difficulties. These loans are subject to constant management attention and are reviewed more frequently than quarterly.

The amount of the potential problem loans was considered in management's review of the loan loss reserve required at December 31, 2003.

In extending credit to families, businesses and governments, banks accept a measure of risk against which an allowance for possible loan loss is established by way of expense charges to earnings. This expense, used to enlarge a bank's allowance for loan losses, is determined by management based on a detailed monthly review of the risk factors affecting the loan portfolio, including general economic conditions, changes in the portfolio mix, past due loan-loss experience and the financial condition of the bank's borrowers.

At December 31, 2003, the Bank had loans outstanding to individuals and firms engaged in the various fields of agriculture in the amount of \(\$ 63\) million. The ratio of this segment of loans to the total loan portfolio is not considered unusual for a bank engaged in and servicing rural communities.

The allowance for loan losses is evaluated based on an assessment of the losses inherent in the loan portfolio. This assessment results in an allowance consisting of two components, allocated and unallocated.

Management considers several different risk assessments in determining the allowance for loan losses. The allocated component of the allowance for loan losses reflects expected losses resulting from an analysis of individual loans, developed through specific credit allocations for individual loans and historical loss experience for each loan category. For those loans where the internal credit rating is at or below a predetermined classification and management can reasonably estimate the loss that will be sustained based upon collateral, the borrowers operating activity and economic conditions in which the borrower operates, a specific allocation is made. For those borrowers that are not currently behind in their payment, but for which management believes based on economic conditions and operating activities of the borrower, the possibility exists for future collection problems, a reserve is established. The amount of reserve allocated to each loan portfolio is based on past loss experiences and the different levels of risk within each loan portfolio. The historical loan loss portion is determined using a historical loss analysis by loan category.

The unallocated portion of the reserve for loan losses is determined based on management's assessment of general economic conditions as well as specific economic factors in the Bank's marketing area. This assessment inherently involves a higher degree of uncertainty. It represents estimated inherent but undetected losses within the portfolio that are probable due to uncertainties in economic conditions, delays in obtaining information, including unfavorable information about a borrower's financial condition and other current risk factors that may not have yet manifested themselves in the Bank's historical loss factors used to determine the allocated component of the allowance.

Actual charge-off of loan balances is based upon periodic evaluations of the loan portfolio by management. These evaluations consider several factors, including, but not limited to, general economic conditions, financial condition of the borrower, and collateral.

As presented below, charge-offs increased to \(\$ 7.3\) million for 2003 , and the provision was \(\$ 6.9\) million. Both of these amounts are up significantly over prior years. Credit losses in the installment loan and real estate loan portfolio have remained fairly steady even given the downturn in the economy. The increase was primarily the result of a few large commercial credits included in the \(\$ 5.7\) charged off in the commercial and agricultural segment. Commercial net charge-offs of \(\$ 5.13\) million account for \(85 \%\) of the total net charge offs for 2003.

The following table presents a reconciliation of the allowance for loan losses:


Allocation of the allowance for loan losses among the various loan categories is as follows:
\begin{tabular}{cc} 
& \begin{tabular}{c} 
\% of Loans \\
in each
\end{tabular} \\
Amount & Category to \\
\(\left(000^{\prime} s\right)\) & Total Loans
\end{tabular}
\begin{tabular}{lrrr} 
Balance at End of Period Applicable To: & & \\
Commercial/industrial & \(\$\) & 1,816 & \(1.78 \%\) \\
Agricultural & 674 & \(1.07 \%\) \\
Real estate & 531 & \(0.20 \%\) \\
Consumer & 451 & \(0.94 \%\) \\
Unallocated & 3,928 & \(48.80 \%\) \\
& ------- & \\
& \(\$\) & 7,400 & \(1.52 \%\) \\
& \(========\) &
\end{tabular}

\section*{DEPOSITS}

The amount of outstanding time certificates of deposits and other time deposits in amounts of \(\$ 100,000\) or more by maturity are as follows:
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{(In Thousands)} \\
\hline & Over Three & Over One & \\
\hline & Months & Year Less & Over \\
\hline Under & Less Than & Than Three & Three \\
\hline Three Months & One Year & Years & Years \\
\hline
\end{tabular}

The following table presents the average amount of and average rate paid on each deposit category:
\begin{tabular}{cccc} 
& \((\) In Thousands) & \\
Demand & NOW & Savings & Time \\
Deposits & Accounts & Accounts & Accounts
\end{tabular}

December 31, 2003:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline Average balance & \$ & 43,924 & \$ & 101, 132 & \$ & 107, 912 & \$ & 326,966 \\
\hline Average rate & & 0.00\% & & 0.77\% & & 0.66\% & & 3.47\% \\
\hline
\end{tabular}

December 31, 2002:
\begin{tabular}{lccccrrr} 
Average balance & \(\$ \quad 40,485\) & \(\$\) & 93,084 & \(\$\) & 104,735 & \(\$\) & 333,247 \\
Average rate & & \(0.00 \%\) & & \(1.18 \%\) & & \(1.32 \%\) & \(4.53 \%\)
\end{tabular}

December 31, 2001:
\begin{tabular}{lrrrrrr} 
Average balance & \(\$ \quad 38,377\) & \(\$\) & 75,765 & \(\$\) & 118,393 & \(\$\) \\
Average rate & \(0.00 \%\) & & \(2.00 \%\) & & \(2.86 \%\) & 5.326 \\
\hline
\end{tabular}

\section*{LIQUIDITY}

Maintaining sufficient funds to meet depositor and borrower needs on a daily basis continues to be among our management's top priorities. This is accomplished not only by the immediately liquid resources of cash, due from banks and federal funds sold, but also by the Bank's available for sale securities portfolio. The average aggregate balance of these assets was \$195 million during 2002 compared to \(\$ 194\) million for 2003 representing 28 percent and 27 percent of total average assets, respectively. Of the almost \(\$ 168\) million of debt securities in the portfolio as of December 31, 2003, \(\$ 29\) million or 17 percent of the portfolio is expected to mature in 2003. Taking into consideration possible calls of the debt securities, the amount climbs to \(\$ 64\) million or 37.5 percent of the portfolio becomes a source of funds.

Historically, the primary source of liquidity has been core deposits that include non-interest bearing demand deposits, NOW, money market accounts and time deposits of individuals. Through marketing efforts and competitive interest rates, new customers and additional deposits were attracted during 2003. Core deposits increased again in 2003 pushed by the move of time deposits. Overall deposits increased an average of \(\$ 8.4\) million over 2002 compared to 2002 's increase over 2001 of \(\$ 19.7\) million in average deposits. These increases represent 1.5 percent and 3.6 percent in average total deposits, respectively.

Again, historically, the primary use of new funds is placing the funds back into the community through loans for the acquisition of new homes, consumer products and for business development. The use of new funds for loans is measured by the loan to deposit ratio. The Company's loan to deposit ratio for 2003 was 83.53 percent, 2002 was 86.32 percent, 2001 was 82.71 percent. A decrease in 2003 was caused by the selling of mortgages to the secondary market, the charge off activity and the general slowing of loan demand.

Short-term debt such as federal funds purchased and securities sold under agreement to repurchase also provides the Company with liquidity. Short-term debt for both federal funds purchased and securities sold under agreement to repurchase amounted to \(\$ 27.3\) million at the end of 2003 compared to \(\$ 38.2\) million at December 31, 2002 and \(\$ 26.5\) million at the end of 2001.

Other borrowings are also a source of funds. Other borrowings consist of loans from the Federal Home Loan Bank of Cincinnati. These funds are then used to provide fixed rate mortgage loans secured by homes in our community. Borrowings from this source decreased by \(\$ 4.3\) million to \(\$ 24.4\) million at December 31, 2003. This compares to decreased borrowings during 2001 of \(\$ 13.4\) to \(\$ 17.4\) million at December 31, 2001, and increased borrowings during 2002 to end the year 2002 at \(\$ 28.7\) million.

\section*{CAPITAL RESOURCES}

Shareholders' equity was \(\$ 74.9\) million as of December 31, 2003 compared to \(\$ 77.7\) million at December 31, 2002. The Company reduced capital slightly by an increased dividend payout during 2003, specifically with a one-time additional dividend of \(\$ 5\) per share, for an aggregate of \(\$ 6.5\) million. The Company continues to have a strong capital base and to maintain regulatory capital ratios that are significantly above the defined regulatory capital ratios.

At December 31, 2003, The Farmers \& Merchants State Bank and Farmers \& Merchants Bancorp, Inc had total risk-based capital ratios of \(15.42 \%\) and \(15.52 \%\), respectively. Core capital to risk-based asset ratios of \(11.23 \%\) and \(14.27 \%\) are well in excess of regulatory guidelines.

The Bank's leverage ratio of \(8.1 \%\) is also substantially in excess of regulatory guidelines as is the Company's at 10.23\%.

The Company's subsidiaries are restricted by regulations from making dividend distributions in excess of certain prescribed amounts.

\section*{ASSET/LIABILITY MANAGEMENT}

The primary functions of asset/liability management are to assure adequate liquidity and maintain an appropriate balance between interest earning assets and interest bearing liabilities. It involves the management of the balance sheet mix, maturities, repricing characteristics and pricing components to provide an adequate and stable net interest margin with an acceptable level of risk. Interest rate sensitivity management seeks to avoid fluctuating net interest margins and to enhance consistent growth of net interest income through periods of changing interest rates.

Changes in net income, other than those related to volume arise when interest rates on assets reprice in a time frame or interest rate environment that is different from that of the repricing period for liabilities. Changes in net interest income also arise from changes in the mix of interest-earning assets and interest-bearing liabilities.

Historically, the Bank has maintained liquidity through cash flows generated in the normal course of business, loan repayments, maturing earning assets, the acquisition of new deposits, and borrowings. The Bank's asset and liability management program is designed to maximize net interest income over the long term while taking into consideration both credit and interest rate risk.

Interest rate sensitivity varies with different types of interest-earning assets and interest bearing liabilities. Overnight federal funds on which rates change daily and loans that are tied to the market rate differ considerably from long-term investment securities and fixed rate loans. Similarly, time deposits over \(\$ 100,000\) and money market certificates are much more interest rate sensitive than passbook savings accounts. The Bank utilizes shock analysis to examine the amount of exposure an instant rate change of 100, 200, and 300 basis points in both increasing and decreasing directions would have on the financials. Acceptable ranges of earnings and equity at risk are established and decisions are made to maintain those levels based on the shock results.

\section*{RECENTLY ISSUED ACCOUNTING STANDARDS}
n November 2002, the FASB issued Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" (FIN 45), which addresses the disclosure to be made by a guarantor in its interim and annual financial statements about its obligations under guarantees. FIN 45 also requires the recognition of a liability by a guarantor at the inception of certain guarantees. FIN 45 requires the guarantor to recognize a liability for the non-contingent component of the guarantee; this is the obligation to stand ready to perform in the event that specified triggering events or conditions occur. The initial measurement of this liability is the fair value of the guarantee at inception. The recognition of the liability is required even if it is not probable that payments will be required under the guarantee or if the guarantee was issued with a premium payment or as part of a transaction with multiple elements. The Company has adopted the disclosure requirements of FIN 45 and has applied the recognition and measurement provisions for all guarantees entered into or modified after March 31, 2003. The adoption of this interpretation had no significant effect on the Company's earnings or financial position.

In January 2003, the FASB issued Interpretation No. 46 (FIN 46), "Consolidation f Variable Interest Entities." This Interpretation clarifies the application of ARB No. 51, "Consolidation Financial Statements," for certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk to finance its activities without additional subordinated support from other parties. The Company has no variable interest entities; therefore the pronouncement has no effect on the Company's consolidated financial statements.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." This Statement amends and clarifies financial accounting and reporting for derivative instruments, including certain embedded derivatives, and for hedging activities under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." This Statement amends SFAS No. 133 to reflect the decisions made as part of the Derivatives

Implementation Group (DIG) and in other FASB projects or deliberations. SFAS No. 149 is effective for contracts entered into or modified after June 30, 2003, and for hedging relationships designated after June 30, 2003. Adoption of this Standard did not have an effect on the Company's consolidated financial statements.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity." This Statement establishes standards for how an entity classifies and measures certain financial instruments with characteristics of both liabilities and equity. This Statement requires that an issuer classify a financial instrument that is within its scope as a liability. This Statement is effective for financial instruments entered into or modified after May 31, 2003, and otherwise was effective at the beginning if the first interim period beginning after June 15, 2003. This adoption of this standard had no effect on the Company's consolidated financial statements

The consolidated financial statements and notes thereto presented herein have been prepared in accordance with generally accepted accounting principles, which require the measurement of financial position and operating results in terms of historical dollars without considering the changes in the relative purchasing power of money over time due to inflation. The impact of inflation is reflected in the increased cost of the Company's operations. Unlike most industrial companies, nearly all the assets and liabilities of the Company are monetary in nature. As a result, interest rates have a greater impact on the Company's performance than do the effects of general levels of inflation. Interest rates do not necessarily move in the same direction or to the same extent as the prices of goods and services

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
Market risk is the exposure to loss resulting from changes in interest rates and equity prices. The primary market risk to which we are subject is interest rate risk. The majority of our interest rate risk arises from the instruments, positions and transactions entered into for purposes other than trading such as loans, available for sale securities, interest bearing deposits, short term borrowings and long term borrowings. Interest rate risk occurs when interest bearing assets and liabilities reprice at different times as market interest rates change. For example, if fixed rate assets are funded with variable rate debt, the spread between asset and liability rates will decline or turn negative if rates increase.

Interest rate risk is managed within an overall asset/liability framework. The principal objectives of asset/liability management are to manage sensitivity of net interest spreads and net income to potential changes in interest rates. Funding positions are kept within predetermined limits designed to ensure that risk-taking is not excessive and that liquidity is properly managed. In the event that our asset/liabilities management strategies are unsuccessful, our profitability may be adversely affected.

CRITICAL ACCOUNTING POLICIES
We have established various accounting policies that govern the application of generally accepted accounting principles in the preparation of our financial statements. Our significant accounting policies are discussed in the footnotes to the consolidated financial statements. Application of these accounting policies involves judgments and assumptions by management that have a material impact on the carrying value of certain assets and liabilities. The judgments and assumptions are based on historical experience and other factors that are believed to be reasonable under the circumstances.

We believe that the following topic involves the most critical area our operations and the accounting policy associated with this area requires the most significant judgments, assumptions and estimates.

The allowance for loan losses represents management's estimate of credit losses inherent in the Bank's loan portfolio at the report date. The estimate is a composite of a variety of factors including past experience, collateral value, and the general economy. The allowance includes a specific portion, a formula driven portion, and a general nonspecific portion. The collection and ultimate recovery of the book value of the collateral, in most cases, is beyond our control.

\section*{ITEM 8. FINANCIAL STATEMENTS}

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS
Independent Auditors' Report
Consolidated Balance Sheet at December 31, 2003 and 2002
Consolidated Statements of Income for the years ended December 31, 2003, 2002 and 2001

Consolidated Statements of Changes in Shareholders' Equity for the year ended December 31, 2003, 2002 and 2001

Consolidated Statements of Cash Flow for the years ended December 31, 2003, 2002 and 2001

Notes to Consolidated Financial Statements

\section*{INDEPENDENT AUDITORS' REPORT}

To the Board of Directors and Stockholders
Farmers \& Merchants Bancorp, Inc. and Subsidiaries Archbold, Ohio

We have audited the accompanying consolidated balance sheet of Farmers \& Merchants Bancorp, Inc. and Subsidiaries as of December 31, 2003 and the related consolidated statements of income, changes in stockholders' equity and cash flows for the year ended December 31, 2003. These consolidated financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the 2003 consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Farmers \& Merchants Bancorp, Inc. and Subsidiaries as of December 31, 2003 and the consolidated results of their operations and their cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

PLANTE \& MORAN, PLLC
February 6, 2004
Auburn Hills, Michigan

KROUSE, KERN \& Co., Inc.
CERTIFIED PUBLIC ACCOUNTANTS

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January 10, 2003
Board of Directors
Farmers \& Merchants Bancorp, Inc.
Archbold, Ohio

\section*{INDEPENDENT AUDITORS' REPORT}

We have audited the consolidated balance sheets of Farmers \& Merchants Bancorp, Inc. and subsidiaries, Archbold, Ohio, as of December 31, 2002 and 2001 and the related consolidated statements of income, changes in shareholders' equity, and cash flows for the years ended December 31, 2002 and 2001 . These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinions.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Farmers \& Merchants Bancorp, Inc. and subsidiaries, as of December 31, 2002 and 2001, and the results of its consolidated operations and cash flows for the years ended December 31, 2002 and 2001 in conformity with accounting principles generally accepted in the United States of America.
[KROUSE, KERN \& CO., INC.]

KROUSE, KERN \& CO., INC. Fort Wayne, Indiana

Member of
Polaris International
\begin{tabular}{|c|c|}
\hline \multicolumn{2}{|l|}{(In Thousands)} \\
\hline 2003 & 2002 \\
\hline
\end{tabular}

\section*{ASSETS}

ASSETS
Cash and due from banks
Interest-bearing deposits in banks
Total cash and cash equivalents
Securities - available for sale (Note 3)
Federal Home Loan Bank stock, at cost
Loans held for sale
Loans, net (Note 4)
Premises and equipment (Note 5)
Other assets
TOTAL ASSETS
\begin{tabular}{|c|c|}
\hline \[
\begin{array}{r}
\$ 18,873 \\
662
\end{array}
\] & \[
\begin{array}{r}
\$ 18,508 \\
279
\end{array}
\] \\
\hline 19,535 & 18,787 \\
\hline 170,692 & 178,793 \\
\hline 3,462 & 3,328 \\
\hline 176 & 6,076 \\
\hline 480,163 & 491, 021 \\
\hline 15,874 & 15,034 \\
\hline 15,801 & 13,447 \\
\hline \$705,703 & \$726,486 \\
\hline
\end{tabular}

LIABILITIES AND STOCKHOLDERS' EQUITY
LIABILITIES
Deposits (Note 7)
Noninterest-bearing
\$ 50,710 \$ 43,808
Interest-bearing
NOW accounts
Savings
Time
Total deposits
Federal funds purchased
Securities sold under agreement to repurchase
Long-term debt (Note 9)
Dividend payable
Accrued expenses and other liabilities
Total liabilities
STOCKHOLDERS' EQUITY (NOTE 14 AND 15)
Common stock - No par value - 1,500,000 shares authorized; 1,300,000 shares issued
Retained earnings
Accumulated other comprehensive income
Total stockholders' equity
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY
\begin{tabular}{rr}
98,639 & 103,316 \\
106,739 & 99,657 \\
318,978 & 329,592 \\
--------- & --- \\
575,066 & 576,373 \\
& \\
6,590 & 9,570 \\
20,729 & 28,630 \\
24,374 & 28,696 \\
715 & 650 \\
3,373 & 4,829 \\
------ & ------ \\
630,847 & 648,748
\end{tabular}
\begin{tabular}{rr}
12,677 & 12,677 \\
60,196 & 61,345 \\
1,983 & 3,716 \\
------ & ----- \\
74,856 & 77,738 \\
------ & \(----1--\) \\
\(\$ 705,703\) & \(\$ 726,486\) \\
\(=======\) & \(======\)
\end{tabular}

INTEREST INCOME
Loans, including fees
Debt securities:
U.S. Treasury and government agency

Municipalities
Corporate debt securities
Dividends
Federal funds sold
Other
Total interest income
INTEREST EXPENSE
Deposits
Federal funds purchased and securities sold
under agreements to repurchase
Borrowed funds
Total interest expense
NET INTEREST INCOME - Before provision for loan losses PROVISION FOR LOAN LOSSES (Note 4)

NET INTEREST INCOME AFTER PROVISION
FOR LOAN LOSSES
NONINTEREST INCOME
Customer service fees
Other service charges and fees
Net gain on sale of loans
Net gain on sale of available-for-sale securities

NONINTEREST EXPENSES
Salaries
Employee benefits
Occupancy expense
Furniture and equipment
Data processing
Franchise taxes
Mortgage servicing rights expense
Other general and administrative
Total other operating expenses
INCOME BEFORE INCOME TAXES
INCOME TAXES
NET INCOME
EARNINGS PER SHARE - BASIC
WEIGHTED AVERAGE SHARES OUTSTANDING
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} \\
\hline \multirow[t]{7}{*}{\$} & 34,233 & \$ & 35,309 & \$ & 40,728 \\
\hline & 4,454 & & 5,378 & & 4,981 \\
\hline & 2,196 & & 2,280 & & 1,798 \\
\hline & 29 & & 224 & & 528 \\
\hline & 136 & & 150 & & 206 \\
\hline & 33 & & 58 & & 473 \\
\hline & 26 & & 25 & & 231 \\
\hline & 41,107 & & 43,424 & & 48,945 \\
\hline \multicolumn{2}{|r|}{12,830} & & 17,574 & & 22,947 \\
\hline \multicolumn{2}{|r|}{\multirow[t]{2}{*}{\[
\begin{array}{r}
376 \\
1,077
\end{array}
\]}} & & 415 & & 1,016 \\
\hline & & & 990 & & 1,485 \\
\hline \multicolumn{2}{|r|}{14,283} & & 18,979 & & 25,448 \\
\hline \multicolumn{2}{|r|}{26,824} & & 24,445 & & 23,497 \\
\hline \multicolumn{2}{|r|}{6,903} & & 2,194 & & 2,632 \\
\hline \multicolumn{2}{|r|}{19,921} & & 22,251 & & 20,865 \\
\hline \multicolumn{2}{|r|}{2,028} & & 2,032 & & 1,899 \\
\hline \multicolumn{2}{|r|}{2,120} & & 2,216 & & 1,686 \\
\hline \multicolumn{2}{|r|}{3,309} & & 1,552 & & 2,146 \\
\hline \multicolumn{2}{|r|}{528} & & 76 & & 228 \\
\hline \multicolumn{2}{|r|}{7,985} & & 5,876 & & 5,959 \\
\hline \multicolumn{2}{|r|}{7,067} & & 7,201 & & 7,059 \\
\hline \multicolumn{2}{|r|}{2,181} & & 2,140 & & 1,937 \\
\hline \multicolumn{2}{|r|}{592} & & 444 & & 482 \\
\hline \multicolumn{2}{|r|}{1,445} & & 1,566 & & 1,444 \\
\hline \multicolumn{2}{|r|}{996} & & 1,022 & & 1,001 \\
\hline \multicolumn{2}{|r|}{922} & & 815 & & 842 \\
\hline \multicolumn{2}{|r|}{723} & & 902 & & 911 \\
\hline \multicolumn{2}{|r|}{3,895} & & 3,650 & & 3,500 \\
\hline \multicolumn{2}{|r|}{17,821} & & 17,740 & & 17,176 \\
\hline \multicolumn{2}{|r|}{10,085} & & 10,387 & & 9,648 \\
\hline \multicolumn{2}{|r|}{2,459} & & 2,989 & & 2,892 \\
\hline \multicolumn{2}{|l|}{\$ 7,626} & \$ & 7,398 & \$ & 6,756 \\
\hline \multicolumn{2}{|l|}{\$ 5.87} & \$ & 5.69 & \$ & 5.20 \\
\hline \multicolumn{2}{|r|}{1,300, 000} & & 300, 000 & & 300, 000 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{6}{|c|}{(In Thousands)} \\
\hline & Shares of Common Stock & Common Stock & Retained Earnings & Accumulated Other Comprehensive Income (Loss) & \multicolumn{2}{|l|}{Total Stockholders Equity} \\
\hline BALANCE - January 1, 2001 & 1,300, 000 & \$ 12,677 & \$ 51,416 & \$ 895 & \$ & 64,988 \\
\hline Comprehensive income (Note 1) : & & & & & & \\
\hline Net income & - & - & 6,756 & - & & 6,756 \\
\hline Change in net unrealized gain on securities available for sale, net of reclassification adjustment and tax effects & - & - & - & 686 & & 686 \\
\hline Total comprehensive income & & & & & & 7,442 \\
\hline Cash dividends declared - \$1.60 per share & - & - & \((2,080)\) & - & & \((2,080)\) \\
\hline BALANCE - December 31, 2001 & 1,300, 000 & 12,677 & 56,092 & 1,581 & & 70,350 \\
\hline Comprehensive income (Note 1) : & & & & & & \\
\hline Net income & - & - & 7,398 & - & & 7,398 \\
\hline Change in net unrealized gain on securities available for sale, net of reclassification adjustment and tax effects & - & - & - & 2,135 & & 2,135 \\
\hline Total comprehensive income & & & & & & 9,533 \\
\hline Cash dividends declared - \$1.65 per share & - & - & \((2,145)\) & - & & \((2,145)\) \\
\hline
\end{tabular}

CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDER'S EQUITY
\begin{tabular}{|c|c|c|c|c|c|}
\hline & \multicolumn{5}{|c|}{(In Thousands)} \\
\hline & Shares of Common Stock & Common Stock & Retained Earnings & ```
Accumulated
    Other
Comprehensive
Income (Loss)
``` & Total Stockholders Equity \\
\hline BALANCE - December 31, 2002 & 1,300, 000 & 12,677 & 61,345 & 3,716 & 77,738 \\
\hline \begin{tabular}{l}
Comprehensive income (Note 1): \\
Net income
\end{tabular} & - & - & 7,626 & - & \\
\hline Change in net unrealized gain on securities available for sale, net of reclassification adjustment and tax effects & - & - & 7,626 & \((1,733)\) & \((1,733)\) \\
\hline Total comprehensive income & & & & & 5,893 \\
\hline Cash dividends declared - \$6.75 per share & - & - & \((8,775)\) & - & \((8,775)\) \\
\hline BALANCE - December 31, 2003 & 1,300, 000 & \$12,677 & \$ 60,196 & \$ 1,983 & \$ 74,856 \\
\hline
\end{tabular}

\section*{ONSOLIDATED STATEMENTS OF CASH FLOW}

FOR THE YEARS ENDED DECEMBER 31, 2003, 2002 AND 2001 (000's OMITTED)
ASH FLOWS FROM OPERATING ACTIVITIES
Net income
Adjustments to reconcile net income to net cash
from operating activities:
Depreciation
Amortization of servicing rights
Provision for loan loss
Accretion and amortization of securities
Deferred income taxes (benefit)
(Gain) loss on sale of other assets
Realized gain on sales of available-for-sale securities, net
Net Change in:
Loans held for sale
Change in other assets and other liabilities, net
Net cash provided (used) by operating activities
\begin{tabular}{|c|c|c|}
\hline \$ 7,626 & \$ 7,398 & \$ 6,756 \\
\hline 1,216 & 1,345 & 1,282 \\
\hline 723 & 902 & 911 \\
\hline 6,903 & 2,194 & 2,632 \\
\hline 1,406 & 1,360 & 278 \\
\hline (126) & 245 & 365 \\
\hline 12 & (26) & 21 \\
\hline (528) & (76) & (228) \\
\hline 5,900 & \((6,076)\) & \((13,461)\) \\
\hline \((3,651)\) & 1,101 & \((2,027)\) \\
\hline 19,481 & 8,367 & \((3,471)\) \\
\hline 16,036 & 8,282 & 10,882 \\
\hline 75,412 & 65,280 & 46,212 \\
\hline \((86,849)\) & \((77,508)\) & \((116,015)\) \\
\hline 3,955 & \((25,390)\) & 23,230 \\
\hline - & 424 & 195 \\
\hline - & \((5,057)\) & - \\
\hline \((2,068)\) & \((4,551)\) & \((3,469)\) \\
\hline 6,486 & \((38,520)\) & \((38,965)\) \\
\hline \((1,307)\) & 10,215 & 49,694 \\
\hline \((10,881)\) & 11,661 & 7,636 \\
\hline 10,000 & 15,000 & 5,000 \\
\hline \((14,322)\) & \((3,714)\) & \((18,377)\) \\
\hline \((8,709)\) & \((2,210)\) & \((1,950)\) \\
\hline \((25,219)\) & 30,952 & 42,003 \\
\hline 748 & 799 & (433) \\
\hline 18,787 & 17,988 & 18,421 \\
\hline \$ 19,535 & \$ 18,787 & \$ 17,988 \\
\hline \$ 14,824 & \$ 19,370 & \$ 25,665 \\
\hline \$ 5,326 & \$ 1,316 & \$ 3,480 \\
\hline
\end{tabular}

The Farmers \& Merchants Bancorp, Inc. (the Company) through its bank subsidiary, The Farmers \& Merchants State Bank provide a variety of financial services to individuals and small businesses through its offices in Northwest Ohio.

\section*{CONSOLIDATION POLICY}

The consolidated financial statements include the accounts of Farmers \& Merchants Bancorp, Inc. and its wholly-owned subsidiaries, The Farmers \& Merchants State Bank (the Bank), a commercial banking institution, and the Farmers \& Merchants Life Insurance Company, a reinsurance company for life, accident and health insurance for the Bank's consumer credits. All significant inter-company balances and transactions have been eliminated.

\section*{USE OF ESTIMATES}

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The determination of the adequacy of the allowance for loan losses is based on estimates that are particularly susceptible to significant changes in the economic environment and market conditions. In connection with the determination of the estimated losses on loans, management obtains independent appraisals for significant collateral.

The Bank's loans are generally secured by specific items of collateral including real property, consumer assets, and business assets. Although the Bank has a diversified loan portfolio, a substantial portion of its debtors' ability to honor their contracts is dependent on local economic conditions in the agricultural industry.

While management uses available information to recognize losses on loans, further reductions in the carrying amounts of loans may be necessary based on changes in local economic conditions. In addition regulatory agencies, as an integral part of their examination process, periodically review the estimated losses on loans. Such agencies may require the Bank to recognize additional losses based on their judgments about information available to them at the time of their examination. Because of these factors, it is reasonably possible that the estimated losses on loans may change materially in the near term. However, the amount of the change that is reasonably possible cannot be estimated

\section*{CASH AND CASH EQUIVALENTS}

For purposes of the consolidated statement of cash flows, the Company considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. This includes cash on hand, amounts due from banks, and federal funds sold. Generally, federal funds are purchased and sold for one day periods.

\section*{SECURITIES}

Debt securities are classified as available-for-sale. Securities
available-for-sale are carried at fair value with unrealized gains and losses reported in other comprehensive income. Realized gains and losses on securities available for sale are included in other income (expense) and, when applicable, are reported as a reclassification

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)
adjustment, net of tax, in other comprehensive income. Gains and losses on sales of securities are determined on the specific-identification method.

Declines in the fair value of individual available-for-sale securities below their cost that are other than temporary result in write-downs of the individual securities to their fair value. The related write-downs are included in earnings as realized losses.

\section*{FEDERAL HOME LOAN BANK STOCK}

The Federal Home Loan Bank stock is recorded at cost since it is not actively traded. The Federal Home Loan Bank sells and purchases its stock at par; therefore cost approximates market value. The stock is held as collateral security for all indebtedness of the Bank to the Federal Home Loan Bank.

LOANS

Loans that management has the intent and ability to hold for the foreseeable future or until maturity or pay-off are reported at the amount of unpaid principal, reduced by unearned discounts and deferred loan fees and costs, as well as, by the allowance for loan losses. Interest income is accrued on a daily basis based on the principal outstanding.

Generally, a loan is classified as nonaccrual and the accrual of interest income is generally discontinued when a loan becomes ninety days past due as to principal or interest and these loans are placed on a "cash basis" for purposes of income recognition. Management may elect to continue the accrual of interest when the estimated net realizable value of collateral is sufficient to cover the principal and accrued interest, and the loan is in the process of collection.

Loan origination and commitment fees and certain direct loan origination costs are deferred and amortized as a net adjustment to the related loan's yield. The Bank is generally amortizing these costs over the contractual life of such loans.

\section*{ALLOWANCE FOR LOAN LOSSES}

The allowance for loan losses is established through a provision for loan losses charged to income. Loans deemed to be uncollectable and changes in the allowance relating to impaired loans are charged against the allowance for loan losses, and subsequent recoveries, if any, are credited to the allowance.

The allowance for loan losses is evaluated on a regular basis by management and is based on management's periodic review of the collectibility of the loans in light of historical experience, the nature and volume of the loan portfolio, adverse situations that may affect the borrower's ability to repay, estimated value of any underlying collateral, and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available.

The allowance consists of specific, general and unallocated components. The specific components relate to loans that are classified as either doubtful, substandard or special mention. For such loans that are also classified as impaired, an allowance is established when the discounted cash flows (or collateral value or observable market price) of the impaired loan is lower that the carrying value of that loan. The general component covers non-classified loans and is based on historical loss experience adjusted for qualitative factors. The unallocated component is maintained to cover uncertainties that could affect management's estimate of probable losses. The unallocated component of the allowance reflects the margin of imprecision inherent in the underlying assumptions used in the methodologies for estimating specific and general losses in the portfolio.

A loan is considered impaired when, based on current information and events, it is probable that the Bank will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed. Impairment is measured on a loan by loan basis for commercial loans by either the present value of expected future cash flows discounted at the loan's effective interest rate, the loan's obtainable market price, or the fair value of the collateral if the loan is collateral dependent.

Large groups of homogeneous loans are collectively evaluated for impairment. Accordingly, the Bank does not separately identify individual consumer loans for impairment disclosures.

LOANS HELD FOR SALE
Loans originated and intended for sale in the secondary market are carried at the lower of cost or estimated fair value in the aggregate. Net unrealized losses, if any, are recognized in a valuation allowance by charges to income.

\section*{SERVICING ASSETS}

Servicing assets are recognized as separate assets when rights are acquired through purchase or through sale of financial assets. Capitalized servicing rights are reported in other assets and are amortized into noninterest income in proportion to, and over the period of, the estimated future net servicing income of the underlying financial assets. Servicing assets are evaluated for impairment based upon the fair value of the rights as compared to amortized cost. Impairment is determined by stratifying rights by predominant characteristics, such as interest rates and terms. Fair value is determined using prices for similar assets with similar characteristics, when available, or based upon discounted cash flows using market based assumptions. Impairment is recognized through a valuation allowance for an individual stratum, to the extent that fair value is less than the capitalized amount for the stratum.

\section*{OFF BALANCE SHEET INSTRUMENTS}

In the ordinary course of business, the Bank has entered into commitments to extend credit, including commitments under credit card arrangements, commercial letters of credit and standby letters of credit. Such financial instruments are recorded when they are funded.

BANK PREMISES AND EQUIPMENT
Land is carried at cost. Bank premises and equipment are stated at cost less accumulated depreciation. Depreciation is based on the estimated useful lives of the various properties and is computed using straight line and accelerated methods. Costs for maintenance and repairs are charged to operations as incurred. Gains and losses on dispositions are included in current operations.

\section*{FAIR VALUE OF FINANCIAL INSTRUMENTS}

FASB Statement No. 107, "Disclosures about Fair Value of Financial Instruments", requires disclosure of the fair value information about financial instruments, both assets and liabilities, whether or not recognized in the balance sheet, for which it is practicable to estimate that value. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by assumptions used, including the discount rate and estimates of cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. FASB Statement No. 107 excludes certain financial instruments and all non-financial instruments from its disclosure requirements. Accordingly, the aggregate fair value amounts presented do not represent the underlying value of the Company.

\section*{EEDERAL INCOME TAX}

Deferred income tax assets and liabilities are determined using the liability (or balance sheet) method. Under this method, the net deferred tax asset or liability is determined based on the tax effects of the various temporary differences between the book and tax bases of the various balance sheet assets and liabilities and gives current recognition to changes in tax rates and laws.

\section*{EARNINGS PER SHARE}

Basic earnings per share represents income available to common stockholders divided by the weighted-average number of common shares outstanding during the period. The Company has no dilutive shares.

\section*{COMPREHENSIVE INCOME}

Accounting principles generally require that recognized revenue, expenses, gains and losses be included in net income. Certain changes in assets and liabilities, such as unrealized gains and losses on available-for-sale securities, are reported as a separate component of the equity section of the balance sheet. Such items, along with net income, are components of comprehensive income.

The components of other comprehensive income and related tax effects are as follows:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{6}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} \\
\hline \multicolumn{7}{|l|}{Net Unrealized gain (loss) on} \\
\hline available-for-sale securities & \$ & \((2,100)\) & \$ & 3,311 & \$ & 1,267 \\
\hline Tax Effect & & 714 & & \((1,126)\) & & (431) \\
\hline Net-of-tax amount & & \((1,386)\) & & 2,185 & & 836 \\
\hline Reclassification adjustment for gain on sale of available-for-sale securities & \$ & (528) & \$ & (76) & \$ & (228) \\
\hline Tax Effect & & 181 & & 26 & & 78 \\
\hline Net-of-tax amount & & (347) & & (50) & & (150) \\
\hline Change in accumulated other comprehensive income other comprehensive income & & \((1,733)\) & \$ & 2,135 & \$ & 686 \\
\hline
\end{tabular}

\section*{RECENTLY ISSUED ACCOUNTING STANDARDS}

In November 2002, the FASB issued Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" (FIN 45), which addresses the disclosure to be made by a guarantor in its interim and annual financial statements about its obligations under guarantees. FIN 45 also requires the recognition of a liability by a guarantor at the inception of certain guarantees. FIN 45 requires the guarantor to recognize a liability for the non-contingent component of the guarantee; this is the obligation to stand ready to perform in the event that specified triggering events or conditions occur. The initial measurement of this liability is the fair value of the guarantee at inception. The recognition of the liability is required even if it is not probable that payments will be required under the guarantee or if the guarantee was issued with a premium payment or as part of a transaction with multiple elements. The Company has adopted the disclosure requirements of FIN 45 and has applied the recognition and measurement provisions for all guarantees entered into or modified after March 31, 2003. The adoption of this interpretation had no significant effect on the Company's earnings or financial position.

In January 2003, the FASB issued Interpretation No. 46 (FIN 46), "Consolidation f Variable Interest Entities." This Interpretation clarifies the application of ARB No. 51, "Consolidated Financial Statements," for certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk to finance its activities without additional subordinated support from other parties. The Company has no variable interest entities; therefore, the pronouncement has no effect on the Company's consolidated financial statements.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." This Statement amends and clarifies financial accounting and reporting for derivative instruments, including certain embedded derivatives, and for hedging activities under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." This tatement amends SFAS No. 133 to reflect the decisions made as part of the Derivatives Implementation Group (DIG) and in other FASB projects or deliberations. SFAS No. 149 is effective for contracts entered into or modified after June 30, 2003, and for hedging relationships designated after June 30, 2003. Adoption of this Standard did not have an effect on the Company's consolidated financial statements.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity." This Statement establishes standards for how an entity classifies and measures certain financial instruments with characteristics of both liabilities and equity. This Statement requires that an issuer classify a financial instrument that is within its scope as a liability. This Statement is effective for financial instruments entered into or modified after May 31, 2003, and otherwise was effective at the beginning if the first interim period beginning after June 15, 2003. This adoption of this standard had no effect on the Company's consolidated financial statements.

\section*{RECLASSIFICATION}

Certain amounts in the 2002 and 2001 consolidated financial statements have been reclassified to conform with the 2003 presentation.

NOTE 2 - RESTRICTIONS ON CASH AND AMOUNTS DUE FROM BANK
The Bank is required to maintain average balances on hand with the Federal Reserve Bank. The aggregate reserves required at December 31, 2003 and 2002 were \(\$ 6.0\) million and \(\$ 9.2\) million, respectively.

NOTE 2 - RESTRICTIONS ON CASH AND AMOUNTS DUE FROM BANK (CONTINUED)
The Company and its subsidiaries maintain cash balances with high quality credit institutions. At times such balances may be in excess of the federally insured limits.

NOTE 3 - SECURITIES
The amortized cost and fair value of securities, with gross unrealized gains and losses, follows:
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} & \multicolumn{4}{|c|}{(In Thousands)} \\
\hline & \multicolumn{4}{|c|}{2003} \\
\hline & Amortized Cost & Gross Unrealized Gains & Gross Unrealized Losses & Estimated Market Value \\
\hline \multicolumn{5}{|l|}{Available-for-Sale:} \\
\hline U.S. Treasury & \$ 6,607 & \$ 30 & \$ & \$ 6,637 \\
\hline U.S. Government agency & 95,906 & 1,246 & 319 & 96,833 \\
\hline Mortgage-backed securities & 14,138 & 193 & 153 & 14,178 \\
\hline State and local governments & 48,991 & 2,140 & 115 & 51,016 \\
\hline Corporate debt securities & 1,999 & - & 18 & 1,981 \\
\hline Equity securities & 47 & - & - & 47 \\
\hline & \$ 167, 688 & \$ 3,609 & \$ 605 & \$ 170,692 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{2002} \\
\hline & Gross & Gross & Estimated \\
\hline Amortized & Unrealized & Unrealized & Market \\
\hline Cost & Gains & Losses & Value \\
\hline
\end{tabular}

Available-for-Sale:
U.S. Treasury
U.S. Government agency

Mortgage-backed securities
State and local governments
Corporate debt securities
Equity securities
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \$ & 4,125 & \$ & 90 & \$ & - & \$ & 4,215 \\
\hline & 97,569 & & 2,834 & & - & & 100,403 \\
\hline & 16,123 & & 495 & & - & & 16,618 \\
\hline & 53,683 & & 2,209 & & 32 & & 55,860 \\
\hline & 1,615 & & 35 & & - & & 1,650 \\
\hline & 47 & & - & & - & & 47 \\
\hline \$ & 173,162 & \$ & 5,663 & \$ & 32 & \$ & 178,793 \\
\hline
\end{tabular}

The gross realized gains and losses for the years ended December 31, are presented below:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & \multicolumn{6}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|c|}{2003} & \multicolumn{2}{|c|}{2002} & \multicolumn{2}{|c|}{2001} \\
\hline Gross realized gains & \$ & 528 & \$ & 79 & \$ & 228 \\
\hline Gross realized losses & & - & & (3) & & \\
\hline Net Realized Gains & \$ & 528 & \$ & 76 & \$ & 228 \\
\hline
\end{tabular}

The amortized cost and fair value of debt securities at December 31, 2003, by contractual maturity, are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{4}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|l|}{Amortized Cost} & \multicolumn{2}{|l|}{Fair Value} \\
\hline One year or less & \$ & 28,660 & \$ & 29,242 \\
\hline After one year through five years & & 97,496 & & 99,256 \\
\hline After five years through ten years & & 37,921 & & 38,477 \\
\hline After ten years & & 3,564 & & 3,670 \\
\hline & & 167,641 & & 170,645 \\
\hline Equity securities & & 47 & & 47 \\
\hline Total & & 167,688 & \$ & 170,692 \\
\hline
\end{tabular}

Investments with a carrying value of \$131 million at December 31, 2003 and 2002 were pledged to secure public deposits and securities sold under repurchase agreements.

NOTE 4 - LOANS
Loans at December 31, are summarized below:
\(\qquad\)
20032002

Loans:
Real estate
Commercial and industrial
Agricultural (excluding real estate)
\begin{tabular}{|c|c|}
\hline \$ 267,136 & \$ 263, 200 \\
\hline 102,101 & 108,037 \\
\hline 63, 082 & 66,136 \\
\hline 47,848 & 52,735 \\
\hline 136 & 160 \\
\hline 7,944 & 7,810 \\
\hline \[
\begin{array}{r}
488,247 \\
(784)
\end{array}
\] & \[
\begin{array}{r}
498,078 \\
(657)
\end{array}
\] \\
\hline \[
\begin{gathered}
487,463 \\
(7,300)
\end{gathered}
\] & \[
\begin{gathered}
497,421 \\
(6,400)
\end{gathered}
\] \\
\hline \$ 480,163 & \$ 491, 021 \\
\hline
\end{tabular}

The following is a maturity schedule by major category of loans including available for sale loans:

Real estate loans
Commercial and industrial loans Agricultural (excluding real estate) Consumer, Master Card and Overdrafts Industrial Development Bonds
(In Thousands)
Principal Payments Due Within
\begin{tabular}{|c|c|c|c|c|}
\hline One Year & \multicolumn{2}{|l|}{Two to Five Years} & \multicolumn{2}{|l|}{\begin{tabular}{l}
After \\
Five Years
\end{tabular}} \\
\hline \$ 11,802 & \$ & 19,491 & \$ & 236,019 \\
\hline 31,811 & & 30,329 & & 39,961 \\
\hline 43, 823 & & 11,310 & & 7,949 \\
\hline 9,498 & & 33,095 & & 5,391 \\
\hline 1,504 & & 1,657 & & 4,783 \\
\hline
\end{tabular}

The distribution of fixed rate loans and variable rate loans by major loan category is as follows as of December 31, 2003:
\begin{tabular}{lcc} 
& \multicolumn{2}{c}{ (In Thousands) } \\
& Fixed & Variable \\
& Rate & Rate \\
& - & \\
& \(\$ 42,563\) & \(\$\) \\
Real estate loans & 224,749 \\
Commercial and industrial loans & 50,322 & 51,779 \\
Agricultural (excluding real estate) & 21,870 & 41,212 \\
Consumer, Master Card and Overdrafts & 46,086 & 1,898 \\
Industrial Development Bonds & 7,944 &
\end{tabular}

One to four family residential mortgage loans amounting to \(\$ 33.0\) million have been pledged as security for loans the Bank has received from the Federal Home Loan Bank.

As of December 31, 2003 and 2002 there were \(\$ 14.2\) and \(\$ 10.4\) million, respectively, of undisbursed loans in process.

The following is an analysis of the allowance for loan loss:
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|c|}{(In Thousands)} \\
\hline 2003 & 2002 & 2001 \\
\hline
\end{tabular}

Allowance for Loan Losses


The following is a summary of information pertaining to impaired loans:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{4}{|r|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} \\
\hline \multicolumn{5}{|l|}{Impaired loans without a} \\
\hline \multicolumn{5}{|l|}{Impaired loans with a valuation} \\
\hline Total impaired loans & & 20,702 & & 17,378 \\
\hline \multicolumn{5}{|l|}{Valuation allowance related to} \\
\hline impaired loans & \$ & 3,472 & & 2,183 \\
\hline Total non-accrual loans & \$ & 6,236 & & 5,792 \\
\hline Total loans past-due ninety days or more and still accruing & \$ & 2,042 & & 2,674 \\
\hline
\end{tabular}


No additional funds are committed to be advanced in connection with impaired loans.

NOTE 5 - PREMISES AND EQUIPMENT
The major categories of banking premises and equipment and accumulated depreciation at December 31 are summarized below:


NOTE 6 - SERVICING
Loans serviced for others are not included in the accompanying consolidated balance sheets. The unpaid principal balances of loans serviced for others were \(\$ 242.0\) and \(\$ 209.9\) million at December 31,2003 and 2002, respectively.

The balance of capitalized servicing rights included in other assets at December 31, 2003 and 2002, was \(\$ 1.4\) and \(\$ 1.0\) million, respectively.

The following summarizes mortgage servicing rights capitalized and amortized during each year:


NOTE 7 - DEPOSITS
Time deposits at December 31 consist of the following:
\begin{tabular}{|c|c|c|}
\hline & \multicolumn{2}{|l|}{(In Thousands)} \\
\hline & 2003 & 2002 \\
\hline Time deposits under \$100,000 & \$215,899 & \$239,493 \\
\hline Time deposits of \$100,000 or more & 103,079 & 90,099 \\
\hline & \$318,978 & \$329,592 \\
\hline
\end{tabular}

For each of the five years subsequent to December 31, 2003, maturities for time deposits having a remaining term of more than one year follows:
(In Thousands)
\begin{tabular}{|c|c|c|}
\hline 2004 & \$ & 193,104 \\
\hline 2005 & & 65,502 \\
\hline 2006 & & 53,344 \\
\hline 2007 & & 1,900 \\
\hline 2008 & & 2,909 \\
\hline thereafter & & 2,219 \\
\hline & \$ & 318,978 \\
\hline
\end{tabular}

NOTE 8 - SECURITIES SOLD UNDER AGREEMENT TO REPURCHASE
The Bank's policy requires qualifying securities as collateral for the underlying repurchase agreements. As of December 31, 2003 and 2002 securities with a book value of \(\$ 31.8\) million and \(\$ 33.6\) million, respectively, were underlying the repurchase agreements and were under the Bank's control.

NOTE 9 - LONG TERM DEBT
Long term debt consists of various loans from the Federal Home Loan Bank
Repayment structures vary, ranging from monthly installments, annual payments or upon maturity. Interest payments are due monthly with interest rates on the loans varying from 2.24\% to 7.05\%. Total borrowings were \(\$ 24.4\) and \(\$ 28.7\) million for 2003 and 2002, respectively. Notes are secured by a blanket lien on \(100 \%\) of the one to four family residential mortgage loan portfolio.

The following is a schedule by years of future minimum principal payments:
\begin{tabular}{|c|c|c|}
\hline & \multicolumn{2}{|l|}{(In Thousands)} \\
\hline 2004 & \$ & 2,411 \\
\hline 2005 & & 2,011 \\
\hline 2006 & & 11, 720 \\
\hline 2007 & & 6,416 \\
\hline 2008 & & 711 \\
\hline thereafter & & 1,105 \\
\hline & \$ & 24,374 \\
\hline
\end{tabular}

\section*{NOTE 10 - FEDERAL INCOME TAXES}

The components of income tax expense for the years ended December 31 are as follows:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{6}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} \\
\hline Current: Federal & \$ & 2,585 & \$ & 2,749 & \$ & 2,732 \\
\hline Deferred: Federal & & (126) & & 240 & & 160 \\
\hline & \$ & 2,459 & \$ & 2,989 & \$ & 2,892 \\
\hline
\end{tabular}

The following is a reconciliation of the statutory federal income tax rate to the effective tax rate:


Deferred tax assets and liabilities at December 31 are comprised of the following:
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{4}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} \\
\hline \multicolumn{5}{|l|}{Deferred Tax Assets:} \\
\hline Allowance for loan losses & \$ & 2,211 & \$ & 1,890 \\
\hline Other & & 82 & & - \\
\hline & & 2,293 & & 1,890 \\
\hline \multicolumn{5}{|l|}{Deferred Tax Liabilities:} \\
\hline Accreted discounts on bonds & & 155 & & 193 \\
\hline FHLB stock dividends & & 610 & & 564 \\
\hline Mortgage servicing rights & & 490 & & 348 \\
\hline Other & & 222 & & 95 \\
\hline Net unrealized gain on available-for-sale securities & & 1,020 & & 1,914 \\
\hline & & 2,497 & & 3,114 \\
\hline Net Deferred Tax Liability & \$ & (204) & & (1,224 \\
\hline
\end{tabular}

The Bank has established a 401(k) profit sharing plan, which allows eligible employees to save at a minimum one percent of eligible compensation on a pre-tax basis, subject to certain Internal Revenue Service limitations. The Bank will match \(50 \%\) of employee \(401(k)\) contributions up to four percent of total eligible compensation. In addition, the Bank may make a discretionary contribution from time to time. A participant is \(100 \%\) vested in the participant's deferral contributions and employer matching contributions. A seven-year vesting schedule applies to employer discretionary contributions. Contributions to the 401(k) profit sharing plan for both the employer matching contribution and the discretionary contribution were \$505, \$509, and \$472 thousand for 2003, 2002 and 2001, respectively.

\section*{NOTE 12 - RELATED PARTY TRANSACTIONS}

In the ordinary course of business, the Bank has granted loans to senior officers and directors and their affiliated companies amounting to \$16.5 and \(\$ 15.8\) million at December 31, 2003 and 2002, respectively. Loans made during 2003 were \(\$ 145.4\) million and repayments were \(\$ 143.1\) million.

Deposits to directors, executive officers and companies in which they have a direct or indirect ownership as of December 31, 2003 and 2002 amounted to \(\$ 6.2\) million and \(\$ 14.5\) million, respectively.

NOTE 13 - OFF BALANCE SHEET ACTIVITIES
CREDIT RELATED FINANCIAL INSTRUMENTS
The Bank is a party to credit related financial instruments with
off-balance-sheet risk in the normal course of business to meet the financing need of its customer. These financial instruments include commitments to extend credit, standby letters of credit and commercial letters of credit. Such commitments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the consolidated balance sheets.

The Bank's exposure to credit loss is represented by the contractual amount of these commitments. The Bank follows the same credit policies in making commitments as it does for on-balance-sheet instruments.

At December 31, 2003 and 2002, the following financial instruments were outstanding whose contract amounts represent credit risk:
\begin{tabular}{l}
\multicolumn{2}{c}{ (In Thousands) } \\
\hdashline 2003
\end{tabular}

Commitments to extend credit, credit card arrangements and standby letters of credit all include exposure to some credit loss in the event of nonperformance of the customer. The Bank's credit policies and procedures for credit commitments and financial guarantees are the same as those for extensions of credit that are recorded in the financial statements. Because these instruments have fixed maturity dates, and because many of them expire without being drawn upon, they generally do not present any significant liquidity risk to the Bank.

\section*{COLLATERAL REQUIREMENTS}

To reduce credit risk related to the use of credit-related financial
instruments, the Bank might deem it necessary to obtain collateral. The amount and nature of the collateral obtained is based on the Bank's credit evaluation of the customer. Collateral held varies but may include cash, securities, accounts receivable, inventory, property, plant, and equipment and real estate.

\section*{LEGAL CONTINGENCIES}

Various legal claims also arise from time to time in the normal course of business which, in the opinion of management, will have no material effect on the Company's consolidated financial statements.

\section*{NOTE 14 - MINIMUM REGULATORY CAPITAL REQUIREMENTS}

The Company (on a consolidated basis) and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's and Bank's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and the Bank must meet specific capital guidelines that involve quantitative measures of their assets, liabilities and certain off balance-sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the Bank to maintain minimum amounts and ratios of: total risk-based capital and Tier I capital to risk-weighted assets (as defined in the regulations), and Tier \(I\) capital to adjusted total assets (as defined). Management believes, as of December 31, 2003, that the Company and the Bank meets all the capital adequacy requirements to which it is subject.

As of December 31, 2003 the most recent notification from the FDIC indicated the Bank was categorized as well capitalized under the regulatory framework for prompt corrective action. To remain categorized as well capitalized, the Bank will have to maintain minimum total risk-based, Tier I risk-based, and Tier I leverage ratios as disclosed in the table below. There are no conditions or events since the most recent notification that management believes have changed the Bank's prompt corrective action category.

The Company and the Bank's actual and required capital amounts and ratios as of December 31, 2003 and 2002 are as follows:
\begin{tabular}{lcccccc} 
& & To Be Well Capitalized \\
Under the Prompt
\end{tabular}
\(\left.\begin{array}{lcccccc} & & \begin{array}{c}\text { To Be Well Capitalized } \\ \text { Under the Prompt }\end{array} \\ \text { Corrective Action }\end{array}\right)\)

The Bank is restricted as to the amount of dividends that can be paid. Dividends declared by the Bank that exceed the net income for the current year plus retained income for the preceding two years must be approved by federal and state regulatory agencies. Under this formula dividends of \(\$ 4.0\) million may be paid without prior regulatory approval. Regardless of formal regulatory restrictions, the Bank may not pay dividends that would result in its capital levels being reduced below the minimum requirements shown above.

NOTE 16 - FAIR VALUE OF FINANCIAL INSTRUMENTS
Fair values of financial instruments are management's estimate of the values at which the instruments could be exchanged in a transaction between willing parties. These estimates are subjective and may vary significantly from amounts that would be realized in actual transactions. In addition, other significant assets are not considered financial assets including deferred tax assets, premises, equipment and intangibles. Further, the tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on the fair value estimates and have not been considered in any of the estimates.

The estimated fair values, and related carrying or notional amounts, for on and off-balance sheet financial instruments as of December 31, 2003 and 2002 are reflected below:


The following assumptions and methods were used in estimating the fair value for financial instruments:

The carrying amounts reported in the balance sheet for cash and due from banks and federal funds sold approximate their fair values.

\section*{INTEREST BEARING DEPOSITS}

The carrying amounts of interest-bearing deposits maturing within ninety days approximate their fair values. Fair values of other interest-bearing deposits are estimated using discounted cash flow analyses based on current rates for similar types of deposits.

SECURITIES AND FEDERAL HOME LOAN BANK STOCK

Fair values for securities, excluding Federal Home Loan Bank stock, are based on quoted market prices, where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments. The carrying value of Federal Home Loan Bank stock approximates fair value based on the redemption provisions of the Federal Home Loan Bank.

LOANS
Most commercial and real estate mortgage loans are made on a variable rate basis. For those variable-rate loans that reprice frequently, and with no significant change in credit risk, fair values are based on carrying values. The fair values of the fixed rate and all other loans are estimated using discounted cash flow analysis, using interest rates currently being offered for loans with similar terms to borrowers with similar credit quality.

\section*{DEPOSITS}

The fair values disclosed for deposits with no defined maturities are equal to their carrying amounts, which represent the amount payable on demand. The carrying amounts for variable-rate, fixed-term money market accounts and certificates of deposit approximate their fair value at the reporting date. Fair value for fixed-rate certificates of deposit are estimated using a discounted cash flow analysis that applies interest rates currently being offered on certificates to a schedule of aggregated expected monthly maturities on time deposits.

\section*{BORROWINGS}

Short-term borrowings are carried at cost that approximates fair value. Other long-term debt was generally valued using a discounted cash flows analysis with a discounted rate based on current incremental borrowing rates for similar types of arrangements, or if not available, based on an approach similar to that used for loans and deposits. Long-term debt includes their related current maturities.

\section*{ACCRUED INTEREST RECEIVABLE AND PAYABLE}

The carrying amounts of accrued interest approximate their fair values.

OFF BALANCE SHEET FINANCIAL INSTRUMENTS
Fair values for off-balance-sheet, credit related financial instruments are based on fees currently charged to enter into similar agreements, taking into account the remaining terms of the agreements and the counterparties' credit standing.

BALANCE SHEET
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{4}{|r|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} \\
\hline \multicolumn{5}{|l|}{ASSETS} \\
\hline Cash & \$ & 903 & \$ & 655 \\
\hline \multicolumn{5}{|l|}{Related party receivables:} \\
\hline Dividends receivable from subsidiares & & - & & 325 \\
\hline Note receivable from Bank subsidiary & & 15,000 & & 10,000 \\
\hline Investment in subsidiaries & & 59,883 & & 67,553 \\
\hline TOTAL ASSETS & & 75,786 & & 78,533 \\
\hline \multicolumn{5}{|l|}{LIABILITIES} \\
\hline Accrued expenses & \$ & 215 & \$ & 145 \\
\hline Dividends payable & & 715 & & 650 \\
\hline Total Liabilities & & 930 & & 795 \\
\hline \multicolumn{5}{|l|}{STOCKHOLDERS' EQUITY} \\
\hline Common stock - No par value - 1,500,000 shares authorized; 1,300,000 shares issued & & 12,677 & & 12,677 \\
\hline Undivided profits & & 60,196 & & 61,345 \\
\hline Accumulated other comprehensive income & & 1,983 & & 3,716 \\
\hline Total Stockholders' Equity & & 74,856 & & 77,738 \\
\hline TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY & & 75,786 & & 78,533 \\
\hline
\end{tabular}

INCOME STATEMENT
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{(In Thousands)} \\
\hline & 2003 & 2002 & 2001 \\
\hline \multicolumn{4}{|l|}{INCOME} \\
\hline Dividends from subsidiaires & \$ 13, 273 & \$ 1,415 & \$ 1,665 \\
\hline Interest & 604 & 600 & 600 \\
\hline Total Income & 13,877 & 2,015 & 2,265 \\
\hline OPERATING EXPENSE & 125 & 131 & 74 \\
\hline \multicolumn{4}{|l|}{INCOME BEFORE INCOME TAXES AND EQUITY IN} \\
\hline INCOME TAXES & 175 & 147 & 179 \\
\hline & 13,577 & 1,737 & 2,012 \\
\hline Equity in undistributed earnings of subsidiaries & \((5,951)\) & 5,660 & 4,744 \\
\hline NET INCOME & \$ 7,626 & \$ 7,397 & \$ 6,756 \\
\hline
\end{tabular}

\section*{STATEMENTS OF CASHFLOW}
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{6}{|c|}{(In Thousands)} \\
\hline & \multicolumn{2}{|r|}{2003} & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} \\
\hline \multicolumn{7}{|l|}{CASH FLOWS FROM OPERATING ACTIVITIES
Net income} \\
\hline \multicolumn{7}{|l|}{Adjustments to Reconcile Net Income} \\
\hline to Net Cash Provided by Operating Activities: Equity in undistributed net income of subsidiaries & & 5,951 & & \((5,660)\) & & \((4,329)\) \\
\hline \multicolumn{7}{|l|}{Changes in Operating Assets and} \\
\hline Note receivable & & \((5,000)\) & & - & & - \\
\hline Dividends receivable & & 325 & & 390 & & (415) \\
\hline Accrued expenses & & 55 & & (35) & & 5 \\
\hline \multicolumn{7}{|l|}{Net Cash Provided by} \\
\hline \multicolumn{7}{|l|}{CASH FLOWS FROM FINANCING ACTIVITIES} \\
\hline Net Change in Cash and Cash Equivalents & & 248 & & (118) & & 67 \\
\hline \multicolumn{7}{|l|}{CASH AND CASH EQUIVALENTS} \\
\hline Beginning of year & & 655 & & 773 & & 706 \\
\hline \multicolumn{7}{|l|}{CASH AND CASH EQUIVALENTS} \\
\hline End of year & \$ & 903 & \$ & 655 & \$ & 773 \\
\hline
\end{tabular}

Quarter Ended in 2003


Quarter Ended in 2002
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Mar 31 & & ne 30 & & p 30 & \multicolumn{2}{|r|}{Dec 31} \\
\hline \$ 11,200 & \$ & 10,662 & \$ & 10,881 & \$ & 10,681 \\
\hline 5,016 & & 4,883 & & 4,688 & & 4,392 \\
\hline 6,184 & & 5,779 & & 6,193 & & 6,289 \\
\hline 656 & & 393 & & 537 & & 608 \\
\hline 5,528 & & 5,386 & & 5,656 & & 5,681 \\
\hline \((2,955)\) & & \((3,230)\) & & \((3,234)\) & & (2,445 \\
\hline 2,573 & & 2,156 & & 2,422 & & 3,236 \\
\hline 670 & & 543 & & 641 & & 1,135 \\
\hline \$ 1,903 & \$ & 1,613 & \$ & 1,781 & \$ & 2,101 \\
\hline \$ 1.46 & \$ & 1.24 & \$ & 1.37 & \$ & 1.62 \\
\hline 1,300, 000 & & 300, 000 & & 300, 000 & & 00, 000 \\
\hline \(====\) & & \(======\) & & \(=====\) & & \(====\) \\
\hline
\end{tabular}

\section*{MARKET RISK}

Market risk is the exposure to loss resulting from changes in interest rates and equity prices. The primary market risk to which the Company is subject is interest rate risk. The majority of the Company's interest rate risk arises from the instruments, positions and transactions entered into for purposes other than trading such as loans, available for sale securities, interest bearing deposits, short term borrowings and long term borrowings. Interest rate risk occurs when interest bearing assets and liabilities reprice at different times as market interest rates change. For example, if fixed rate assets are funded with variable rate debt, the spread between asset and liability rates will decline or turn negative if rates increase.

Interest rate risk is managed within an overall asset/liability framework for the Company. The principal objectives of asset/liability management are to manage sensitivity of net interest spreads and net income to potential changes in interest rates. Funding positions are kept within predetermined limits designed to ensure that risk-taking is not excessive and that liquidity is properly managed. The Company employs a sensitivity analysis utilizing interest rate shocks to help in this analysis. The shocks presented below assume an immediate change of rate in the percentages and direction shown:
\begin{tabular}{|c|c|c|c|c|c|}
\hline Interest Ra Net Inter & Shock on Margin & & & \multicolumn{2}{|l|}{Interest Rate Shock on Net Interest Income} \\
\hline Net Interest & \% Change & Rate & Rate & Cumulative & \% Change \\
\hline Margin (Ratio) & to Flat Rate & Direction & changes by & Total (\$000) & to Flat Rate \\
\hline 4.09\% & -5.72\% & Rising & 3.00\% & 27,615 & -9.18\% \\
\hline 4.14\% & -4.56\% & Rising & 2.00\% & 28,421 & -6.53\% \\
\hline 4.20\% & -3.23\% & Rising & 1.00\% & 29,259 & -3.77\% \\
\hline 4.34\% & 0.00\% & Flat & 0 & 30,406 & 0.00\% \\
\hline 4.35\% & 0.09\% & Falling & -1.00\% & 30,614 & 0.69\% \\
\hline 4.18\% & -3.63\% & Falling & -2.00\% & 29,675 & -2.40\% \\
\hline 3.87\% & -10.80\% & Falling & -3.00\% & 28,066 & -7.69\% \\
\hline
\end{tabular}

ITEM 9. CHANGE IN AND DISAGREEMENTS WITH ACCOUNTING AND FINANCIAL DISCLOSURE
(a) On November 14, 2003, the audit committee of Farmers \& Merchants Bancorp, Inc. (the "Corporation"), accepted the resignation of Krouse, Kern, and Company, Inc. (Krouse) as the Corporation's independent public accountants and appointed Plante \& Moran, PLLC ("Plante \& Moran") as its new independent public accountants for 2003. A report of this event was made on Form 8-K by the Company on November 18, 2003.

ITEM 9. CHANGE IN AND DISAGREEMENTS WITH ACCOUNTING AND FINANCIAL DISCLOSURE (CONTINUED)
(b) Krouse's report on the consolidated financial statements of the Corporation for each fiscal years ended December 31, 2001 and December 31, 2002 did not contain an adverse opinion or a disclaimer of opinion and was not qualified or modified as to uncertainty, audit scope or accounting principles.

During the fiscal years ended December 31, 2001 and December 31, 2002, and the subsequent interim period through November 14, 2003, there were no disagreements between the Corporation and Krouse on any matter of accounting principles or practices, financial statement disclosure, or auditing scope or procedure, which disagreements, if not resolved to the satisfaction of Krouse, would have caused it to make reference to the subject matter of the disagreement in connection with its reports. During the fiscal years ended December 31, 2001 and December 31, 2002, and the subsequent interim period through November 14, 2003, there were no reportable events as defined in Item 304 (a) (1) (v) of SEC regulation S-K.
(c) Krouse's report on the Corporation's consolidated financial statements for year ended December 31, 2002, dated January 10, 2003, was issued on an unqualified basis in conjunction with the filing of the Corporation's Annual Report on Form 10-K for the year ended December 31, 2002, filed on March 31, 2003.
(d) During the Corporation's two most recent fiscal years ended December 31, 2001, and December 31, 2002, and the subsequent interim period through November 14, 2003, the Corporation did not consult with Plante \& Moran regarding any of the matters or events set forth in Item 304 (a) (2) (i) and (ii) of SEC regulation S-K.

No disagreements exist on accounting and financial disclosures or related matters.

ITEM 9A. CONTROLS AND PROCEDURES
The Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of December 31, 2003, pursuant to Exchange Act 13a-15. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of December 31, 2003, in timely alerting them to material information relating to the Company (including its consolidated subsidiaries) required to be included in the Company's periodic SEC filings. There was no change in the Company's internal control over financial reporting that occurred during the Company's fiscal quarter ended December 31, 2003, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.
\begin{tabular}{|c|c|c|c|}
\hline NAME & AGE & PRINCIPAL OCCUPATION OR EMPLOYMENT FOR PAST FIVE YEARS & YEAR FIRST BECAME DIRECTOR \\
\hline \multirow[t]{3}{*}{Eugene Bernath} & \multirow[t]{3}{*}{70} & Farmer & \multirow[t]{3}{*}{1978} \\
\hline & & Chariman of the Board, & \\
\hline & & Farmers \& Merchants Bancorp, Inc.
The Farmers \& Merchants State Ban & \\
\hline Dexter Benecke & 61 & President, Viking Trucking, Inc. & 1999 \\
\hline Jerry L. Boyers & 70 & President, Edifice Construction Management & 1976 \\
\hline \multirow[t]{2}{*}{Joe E. Crossgrove} & \multirow[t]{2}{*}{66} & President, Chief Executive Officer & \multirow[t]{2}{*}{1992} \\
\hline & & The Farmers \& Merchants State Bank & \\
\hline Robert G. Frey & 63 & President, E.H. Frey \& Sons, Inc. & 1987 \\
\hline Jack C. Johnson & 51 & President, Hawk's Clothing, Inc. Partner, REJO Partnership & 1991 \\
\hline Dean E. Miller & 59 & President, MBC Holdings, Inc. & 1986 \\
\hline Anthony J. Rupp & 54 & President, Rupp Furniture Co. & 2000 \\
\hline David P. Rupp Jr. & 62 & Attorney, Plassman, Rupp, Hensel, Short \& Hagans & 2001 \\
\hline James C. Saneholtz & 57 & President, Saneholtz-McKarns, Inc. & 1995 \\
\hline Maynard Sauder & 71 & Chairman, Sauder Woodworking Co. & 1980 \\
\hline Merle J. Short & 63 & Farmer, President of Promow, Inc. & 1987 \\
\hline Steven J. Wyse & 59 & President, SteelinQ Systems, Inc. & 1991 \\
\hline Steven A. Everhart & 49 & Secretary/Treasurer, MBC Holdings, Inc. & 2003 \\
\hline
\end{tabular}


The information called for under Rule 405 of Regulation S-K regarding compliance with Section \(16(a)\) is presented in the proxy statement to be furnished in connection with the soliciation of proxies on behalf of the Board of Directors of the Registrant for use at its Annual Meeting to be held on April 3, 2004, and is incorporated herein by reference.

The Board of Directors of the Company adopted a Code of Business Conduct and Ethics (the "Code") at its meeting on February 13, 2004. While the Sarbanes-Oxley Act of 2002 mandates the adoption of a code of ethics for the most senior executive officers of all public companies, the Code adopted by the Corporation's Board of Directors is broader in the activities covered and applies to all officers, directors and employees of the Corporation and the Bank, including the chief executive officer, chief financial officer, principal accounting officer and other senior officers performing accounting, auditing, financial management or similar functions. The administration of the Code has been delegated to the Audit Committee of the Board of Directors, a Committee comprised entirely of "independent directors." The Code addresses topics such as compliance with laws and regulations, honest and ethical conduct, conflicts of interest, confidentiality and protection of Corporation assets, fair dealing and accurate and timely periodic reports, and also provides for enforcement mechanisms. The Board and management of the Corporation intends to continue to monitor not only the developing legal requirements in this area, but also the best practices of comparable companies, to assure that the Corporation maintains sound corporate governance practices in the future.

A copy of the Corporation's Code is available on the website of the Bank (www.fm-bank.com). In addition, a copy of the Code is available to any shareholder free of charge upon request. Shareholders desiring a copy of the Code should address written requests to Mr. Joe E. Crossgrove, President, Chief Executive Officer and Treasurer of Farmers \& Merchants Bancorp, Inc., 307-11 North Defiance Street, Archbold, Ohio 43502, and are asked to mark Code of Business Conduct and Ethics on the outside of the envelope containing the request.

ITEM 11. MANAGEMENT RENUMERATION AND TRANSACTIONS
The information called for herein is presented in the proxy statement to be furnished in connection with the solicitation of proxies on behalf of the Board of Directors of the Registrant for use at its Annual Meeting to be held on April 3, 2004, and is incorporated herein by reference .

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT
The information called for herein is presented in the proxy statement to be furnished in connection with the solicitation of proxies on behalf of the Board of Directors of the Registrant for use at its Annual Meeting to be held Saturday, April 3, 2004, and is incorporated herein by reference.

The Company currently has no equity compensation plans or arrangements, such as stock option or restricted stock arrangements, pursuant to which equity securities of the Company are authorized for issuance.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS
The information called for herein is presented in the proxy statement to be furnished in connection with the solicitation of proxies on behalf of the Board of Directors of the Registrant for use at its Annual Meeting to be held on April 3, 2004, and is incorporated herein by reference.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES
The information called for herein is presented in the proxy statement to be furnished in connection with the solicitation of proxies on behalf of the Board of Directors of the Registrant for use at its Annual Meeting to be held on April 3, 2004, and is incorporated herein by reference.

ITEM 15. EXHIBITS, FINANCIAL SCHEDULES AND REPORTS ON FORM 8-K
(a) The Following documents are filed as part of this report:
(1) Financial Statements (included in this \(10-\mathrm{K}\) under item 8)
Report of Independent Accountants
Consolidated Balance Sheets
Consolidated Statements of Income
Consolidated Statements of Changes in Shareholders' Equity
Consolidated Statements of Cash Flows Note to Consolidated Financial Statements
(2) Financial Statement Schedules Five Year Summary of Operations
(3) Exhibits Required by Item 601 of Regulation S-K
(3.1) Articles of Incorporation (incorporated from Form \(10-\mathrm{K}\) of the Company previously filed).
(3.2) Code of Regulations (incorporated from Form 10-K of the Company previously filed).
(21) Subsidiaries of Farmers \& Merchants Bancorp, Inc.
(31.1) Certification of the Chief Executive Officer Required under Rule 13(a)-14(a)/15d-14(a)
(31.2) Certification of the Chief Financial Officer Required under Rule 13(a)- 14(a)/15d-14(a)
(32.1) Certification of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
(32.2) Certification of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-0xley Act of 2002.
(b) reports on Form 8-K

Registrant filed a current report on Form 8-K under Item 9
(Regulation FD Disclosure) on January 20, 2004 that attached a letter from Joe E. Crossgrove, President and CEO of the Company, to shareholders regarding a dividend payment.

Pursuant to the requirements of Section 13 or 15 (d) of the Securities Exchange Act of 1934. The registrant has duly caused this report to be signed on its behalf by the undersigned, herunto duly authorized
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By: /s/ Joe E. Crossgrove Date: February 27, 2004
Joe E. Crossgrove
Chief Executive Officer

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Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.
\begin{tabular}{|c|c|c|c|}
\hline /s/ Joe E. Crossgrove & Date: February 27, 2004 & /s/ Barbara J. Britenriker & Date: February 27, 2004 \\
\hline Joe E. Crossgrove, Director & & Barbara J. Britenriker & \\
\hline Chief Executive Officer (Principal Executive Officer) & & \begin{tabular}{l}
Chief Financial Officer \\
(Principal Financial Officer/ \\
Principal Accounting Officer)
\end{tabular} & \\
\hline /s/ Eugene D. Bernath & Date: February 27, 2004 & /s/ Kent Roth & Date: February 27, 2004 \\
\hline Eugene D. Bernath & & Kent Roth, Auditor & \\
\hline Director and Chairman & & & \\
\hline /s/ Jack C. Johnson & Date: February 27, 2004 & /s/ Anthony J. Rupp & Date: February 27, 2004 \\
\hline Jack C. Johnson, Director & & Anthony J. Rupp, Director & \\
\hline /s/ Dean E. Miller & Date: February 27, 2004 & /s/ David P. Rupp Jr. & Date: February 27, 2004 \\
\hline Dean E. Miller, Director & & David P. Rupp Jr, Director & \\
\hline /s/ Steven A. Everhart & Date: February 27, 2004 & /s/ James Saneholtz & Date: February 27, 2004 \\
\hline Steven A. Everhart, Director & & James Saneholtz, Director & \\
\hline /s/ Kevin J. Sauder & Date: February 27, 2004 & /s/ Merle J. Short & Date: February 27, 2004 \\
\hline Kevin J. Sauder, Director & & Merle J. Short, Director & \\
\hline
\end{tabular}
EXHIBIT NO.

No.

DESCRIPTION
\begin{tabular}{ll} 
(21) & Subsidiaries of Farmers \& Merchants Bancorp, Inc. \\
(31.1) & \begin{tabular}{l} 
Certification of the Chief Executive Officer Required under \\
Rule \(13(a)-14(a) / 15 d-14(a)\)
\end{tabular} \\
\((31.2)\) & \begin{tabular}{l} 
Certification of the Chief Financial Officer Required under \\
Rule 13(a)-14(a)/15d-14(a)
\end{tabular} \\
\((32.1)\) & \begin{tabular}{l} 
Certification of the Chief Executive Officer Pursuant to \\
Section 906 of the Sarbanes-Oxley Act of 2002.
\end{tabular} \\
\begin{tabular}{ll} 
Certification of the Chief Financial Officer Pursuant to \\
Section 906 of the Sarbanes-Oxley Act of 2002.
\end{tabular}
\end{tabular}

SUBSIDIAIRIES OF FARMERS \& MERCHANTS BANCORP, INC
FARMERS \& MERCHANTS STATE BANK
FARMERS \& MERCHANTS LIFE INSURANCE COMPANY

\section*{CERTIFICATION}

I, Joe E. Crossgrove certify that:
1. I have reviewed this annual report on Form 10-K of Farmers \& Merchants Bancorp, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15e and 15d-15e) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
b) This paragraph intentionally left blank
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls.

Date February 27, 2004
/s/ Joe E. Crossgrove
Joe E. Crossgrove
Chief Executive Officer

\section*{CERTIFICATION}

I, Barbara J. Britenriker certify that
1. I have reviewed this annual report on Form 10-K of Farmers \& Merchants Bancorp, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15e and 15d-15e) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
b) This paragraph intentionally left blank
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusion about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls.

Date February 27, 2004

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ENACTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
FARMERS \& MERCHANTS BANCORP, INC
In connection with the Annual Report on Form 10-K of Farmers \& Merchants Bancorp, Inc. for the year ended December 31, 2003, as filed with the Securities and Exchange Commission (the "Report"), I, Joe E. Crossgrove, Chief Executive Officer, of the Company, certify, pursuant to 18 U.S.C. 1350, as added by 906 of the Sarbanes-Oxley Act of 2002, that:
1. The Report fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and;
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 27, 2004
/s/ Joe E. Crossgrove
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Joe E. Crossgrove
Chief Executive Officer

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ENACTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
FARMERS \& MERCHANTS BANCORP, INC
In connection with the Annual Report on Form 10-K of Farmers \& Merchants Bancorp, Inc. for the year ended December 31, 2003, as filed with the Securities and Exchange Commission (the "Report"), I, Barbara
J. Britenriker, Chief Financial Officer, of the Company, certify, pursuant to 18 U.S.C. 1350, as added by 906 of the Sarbanes-0xley Act of 2002, that:
1. The Report fully complies with the requirement of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and;
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 27, 2004
/s/ Barbara Britenriker
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Barbara Britenriker
Chief Financial Officer```

