UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE **SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event reported) January 22, 2024

Farmers & Merchants Bancorp, Inc. (Exact Name of Registrant as Specified in its Charter)

001-38084

34-1469491

Ohio

(State or Other Jurisdiction

((State or Other Jurisdiction of Incorporation)	(Commission File Number)	(IRS Employer Identification No.)	
307 North Defiance Street, Archbold, Ohio (Address of Principal Executive Offices)		io	43502 (Zip Code)	
	Registrant's Telep	ohone Number, including Area Code	(419) 446-2501	
	(Former No	N/A me or Former Address, if Changed Since Las	of Danaut)	
	(Former Na	me of Pormer Address, it Changed Since Las	. Report	
		s registered pursuant to Section 12(b) of the		
	Title of each class	Trading Symbol(s)	Name of Each Exchange	
	Common Stock, No Par Value	FMAO	NASDAQ Capital Market	
Written c Soliciting Pre-comr Pre-comr dicate by ch hapter) or Ru	le 12b-2 of the Securities Exchange Act of 19	Exchange Act (17 CFR 240.14a-12) 14d-2(b) under the Exchange Act (17-13e-4(c) under the Exchange Act (17-14g) growth company as defined in Rule	` '/'	S
merging grov	wth company □			
	growth company, indicate by check mark if t ncial accounting standards provided pursuant		extended transition period for complying with any $\hfill\Box$	new

ITEM 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers

On January 22, 2024, F&M Bank ("F&M") an Archbold, Ohio based bank owned by Farmers & Merchants Bancorp, Inc. (Nasdaq: FMAO) announced the retirements of Rex Rice, EVP & Chief Lending Officer and Benét Rupp, EVP & Chief Administrative Officer. Rice will remain in his role until March 1, 2024. Rupp will remain in her role until March 22, 2024. F&M also announced several promotions as part of the Company's established succession plan.

Lars Eller, President and CEO, stated, "On behalf of everyone at F&M, we want to thank Rex and Benét for their years of dedication and service. Rex began with the bank in 1981 and has served in a variety of leadership capacities. He has been an integral part of F&M's success over the past 43 years, where we have seen our lending portfolio grow to over \$2.5 billion. Rex has been a trusted advisor and invaluable partner, and I wish him all the best in his well-deserved retirement. Benét joined F&M in 2019 and has been an instrumental member of our executive team over the past five years. Under Benét's leadership we have continuously improved significant functions within the bank including human resources, operations, and strategic planning. I'd like to thank Benét for being a catalyst for change within the organization and I wish her all the best in her retirement."

Mr. Eller continued, "Since becoming CEO in 2019, I have consistently emphasized the importance of recruiting, developing, and retaining highly motivated, skilled, and dedicated talent. We are very excited for David, Tim, Alexis, and Amy as they assume additional responsibilities. I look forward to the expanded leadership and continued contributions each will bring to F&M. With these strategic changes, we are better positioned than ever to embrace the future and deliver increased value to our customers, associates, shareholders, and communities."

David Gerken Promoted to EVP | Chief Lending Officer

As Chief Lending Officer, Mr. Gerken will oversee the Bank's commercial, agriculture and consumer lending areas as well as special assets and treasury management solutions. Mr. Gerken has over 30 years of commercial banking experience and most recently served as F&M's SVP Senior Commercial Banking Manager. He has a BA in Business Administration from Defiance College.

Tim Carsey Promoted to SVP | Chief Administrative Officer

As Chief Administrative Officer, Mr. Carsey will lead F&M's deposit and loan operations, digital banking, and customer care functions. Mr. Carsey joined F&M in 2022 as VP Senior Operations Manager and has over 31 years of banking experience. He attended The Ohio State University. In his previous role at PNC, Mr. Carsey crafted an impressive performance record, highlighting his proven abilities as a change leader.

Alexis Smith Promoted to SVP | Chief People Officer

As Chief People Officer, Ms. Smith has assumed additional responsibilities associated with the Company's strategic planning strategies and will continue to lead human resources for F&M inclusive of talent, learning, benefits, organization development, and payroll. Ms. Smith joined F&M in 2020 as VP Talent and Organization Development. She has over 25 years of HR, training, and organization development experience across multiple industries. Ms. Smith has both a BA and MA in Classics from The University of Toledo.

Amy Cover Promoted to SVP | Chief Marketing Officer

As Chief Marketing Officer, Ms. Cover has assumed additional responsibilities that include product development and customer experience strategies and will continue to lead marketing and brand strategy, communications, and public relations across F&M's footprint. Ms. Cover joined the Bank in 2009 and has held a variety of leadership positions within the bank's marketing function. Ms. Cover has a BA in Communications & Marketing and an MBA from Defiance College and attended the Graduate School of Banking at the University of Wisconsin – Madison.

ITEM 9.01 Financial Statements and Exhibits

(d) Exhibits.

Exhibit <u>Number</u>	Exhibit
99	Company Press Release dated January 24, 2024
104	The Cover Page Interactive Data File (embedded within the Inline XBRL document)

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto authorized.

FARMERS & MERCHANTS BANCORP, INC.

(Registrant)

Dated: January 24, 2024

/s/ Lars B. Eller

Lars B. Eller

President and Chief Executive Officer

/s/ Barbara J. Britenriker

Barbara J. Britenriker

Executive Vice President and Chief Financial Officer

NEWS RELEASE



Post Office Box 216 307 North Defiance Street Archbold, Ohio 43502

Company Contact:

Lars B. Eller President and Chief Executive Officer Farmers & Merchants Bancorp, Inc. (419) 446-2501 leller@fm.bank **Investor and Media Contact:**

Andrew M. Berger Managing Director SM Berger & Company, Inc. (216) 464-6400 andrew@smberger.com

F&M Bank Announces Leadership Changes and Retirements of Rex Rice, EVP & Chief Lending Officer and Benét Rupp, EVP & Chief Administrative Officer

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Tim Carsey Promoted to SVP | Chief Administrative Officer

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About F&M Bank:

F&M Bank is a local independent community bank that has been serving its communities since 1897. F&M Bank provides commercial banking, retail banking and other financial services. Our locations are in Butler, Champaign, Fulton, Defiance, Hancock, Henry, Lucas, Shelby, Williams, and Wood counties in Ohio. In Northeast Indiana, we have offices located in Adams, Allen, DeKalb, Jay, Steuben and Wells counties. The Michigan footprint includes Oakland County, and F&M has Loan Production Offices in West Bloomfield, Michigan; Muncie, Indiana; Bryan, Ohio and Perrysburg, Ohio.

Safe harbor statement

Private Securities Litigation Reform Act of 1995. Statements by F&M, including management's expectations and comments, may not be based on historical facts and are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21B of the Securities Exchange Act of 1934, as amended. Actual results could vary materially depending on risks and uncertainties inherent in general and local banking conditions, competitive factors specific to markets in which F&M and its subsidiaries operate, future interest rate levels, legislative and regulatory decisions, capital market conditions, or the effects of the COVID-19 pandemic, and its impacts on our credit quality and business operations, as well as its impact on general economic and financial market conditions. F&M assumes no responsibility to update this information. For more details, please refer to F&M's SEC filing, including its most recent Annual Report on Form 10-K and quarterly reports on Form 10-Q. Such filings can be viewed at the SEC's website, www.sec.gov or through F&M's website www.fm.bank.